## UNITED STATES

## SECURITIES AND EXCHANGE COMMISSION

Washington, DC 20549

## FORM 8-K

CURRENT REPORT
Pursuant to Section 13 OR 15(d) of the Securities and Exchange Act of 1934

Date of Report (Date of earliest reported event): April 22, 2004

## YP CORP.

(Exact name of registrant as specified in charter)

# Nevada <br> (State or other jurisdiction of Incorporation) 

000-24217
(Commission
File Number)
85-0206668
(IRS Employer Identification No.)

## Arizona

(Address of principal executive offices)
(Zip Code)

Registrant's telephone number, including area code: (480) 654-9646

## YP.NET, INC.

(former name)

## Item 7. Exhibits.

| Exhibit No. | Item |
| :--- | :--- |
| 99.1 | Investor Presentation |

## Item 9. Regulation FD Disclosure

YP Corp. (the "Company") intends to use the attached document for an investor presentation to be held on April 23, 2004. This document is being disclosed pursuant to Regulation FD. Accordingly, the information in this Form 8-K and the Exhibit attached hereto shall not be deemed "filed" for purposes of Section 18 of the Securities Act of 1934, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1934, except as shall be expressly set forth by specific reference in such filing.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Angelo Tullo,
Chief Executive Officer

## Welcome to YP Corp.'s

## Investor/Analyst Mecting

## April 23, 2004

## YP Corp.

## Investor/Analyst Meeting April 23, 2004

Roger Bedier - Investor Relations

## Getting Acquainted



- Please wear your nametags.
- We want to get to know you.
- We want you to know us.


## Angelo Tullo, Chairman/CEO

## Business Model/Strategy/Outlook

■ Overview

- Market Size/Growth/Position

ח Recent Marketing Initiatives/Results

- The Competitive Landscape


## Penny Spaeth Call Center Manager

## Review of Operations

- Ensuring Customer Satisfaction
- The Outbound/Inbound Calling Processes
- Quality Control Review
- Training/Turnover
- Employee/Customer Feedback


## John Raven - CTO

Technology Review

- Overview of System Architecture
- Website Improvements
- Search Engine Development Plans


## David lannini - CFO

Financial Review

Economics of Business Model

- Recap of Financial Performance
- Understanding our Financial Statements


## Angelo Tullo - Chairman/CEO

- Closing Remarks

Questions and Answers

- Panel of Speakers


## Program Procedures

-Each speaker will introduce the one following.

- Please hold questions until all speakers are finished.

10:30 AM Tour of Operations/Website Demonstration

11:30 AM

CEO Luncheon or
Golf Event

## Expanded Communications

$\square$ This meeting is being Webcast live

- Replay available for two weeks
- Access Number available on our Website: www.YP.Com



## Contents of Investor Packet

- YP Corp. Fact Sheet
- Latest 10Q
- Recent Press Releases
- Speaker Biographies
- Chairman's Letter to Shareholders
- Sample of Direct Marketing Solicitation


## Investment Community Interest in YP Corp.

LESS THAN ONE YEAR AGO

- No Research Coverage
- No Institutional Holders
- Minimal Investor Communication Programs


## Investment Community Interest In YP Corp.

## TODAY

-Research Coverage Initiated

- 20 Identified Institutional Holders
- Owning Over $30 \%$ of Shares Outstanding
- Expanded Investor Communication Programs
- Fact Sheet \& Investor Presentation Available on Website
Appearance at Conferences, Individual, and Group Meetings


## Forward-looking Statement Disclaimer

In this meeting we will discuss YP Corp.'s business outlook, which contains forward-looking statements. These particular forward-looking statements and all other statements that may be made in this meeting that are not historical facts, are subject to a number of risks and uncertainties, and actual results may differ materially. Please refer to our periodic filings we make with the SEC for more information on the risk factors that could cause actual results to differ.

## Forward-looking Statement Specifics

- Overall Market Growth

■ Future Revenues \& Margin Expectations

- Capital Expenditure Plans
- Marketing/Pricing Initiatives
- Customer Response Rate
- Tax Rate Estimates
- Dividend Expectations


## Disclaimer:

During the course of this presentation we may discuss YP Corp.'s business outlook, which contains forward-looking statements.
These particular forward-looking statements AND all other statements that may be made during this presentation that are not historical facts, are subject to a number of risks and uncertainties, and actual results may differ materially. Please refer to our periodic filings on Forms 10-KSB and 10-QSB made with the SEC for more information on the risk factors that could cause actual results to differ.

## YP Corp. Business Review

Investor/Analyst Meeting

$$
\text { April 23, } 2004
$$

Angelo Tullo
CEO

## YP Corp.

-Consistent Profit

■Consistent Growth

■ Cash Rich

■Undervalued in the Marketplace







## Additional Products

- QuickSite™ Packages
- Internet Dial-Up Package (IDP)


## Customer Acquisition

- Direct Mail Marketing
- $3^{\text {rd }}$ Party Verification
- Confirmation Card
- Mini-Webpage ${ }^{\text {TM }}$ Setup
- Money Back Guarantee


## Market Position and Growth Prospects

- \#1 in Yellow Page Internet paying advertising customer count ${ }^{1}$ with:
- 283,000 activated customers
- 253,000 paying customers
- Advertising customer growth of 84\% over one year
- Added over 9,000 customers per month, on average, during calendar 2003
- Substantial additional growth potential with market penetration of:
- Less than two percent on a number of advertisers basis
- Six percent on an Internet advertising dollar basis

1) As of $12 / 31 / 03$

Source: Simba

## Competitive Advantages

The principal competitive advantages of YP. Net are:

- Low customer acquisition cost.
- Low cost and convenient billing methods.
- Recognized Brand
- Large Distribution Network
- One Market Focus
- Outstanding Customer Service


## Internet Competitive Monthly Pricing Comparison

- YP.Net- \$21.95- \$34.95
- Switchboard- \$35.00
- Dex Media- $\$ 60.00$
- Smart Pages (Southwestern Bell)- \$39.00- \$49.00
- Super Pages (Verizon)- \$55.00- \$90.00


## Competitive Advantages of Internet Yellow Pages Over Print

To the advertiser:

- Better Results, Lower Cost
- Flexible Ad Content.

To the user:

- More current listing information.
- Quick access
- Fast and easy searching via desktop computer, laptop, PDA and cell phone.
- Access to features such as mapping, calling, e-mail and website at the click of a button.


## YP.Com Internet Yellow Pages versus Local Search

Local Search:

- Web Search Conversion
- Zip Code Fallacy
- Advertising Accountability
- High Learning Curve
- Tracking Nightmare

YP.Com:

- Tried \& True Yellow Pages Search Model
- Virtually No Learning Curve
- Original "Local Search"
- Simple Proven Billing Method


## CEO Summary

- Branding
- Continued Growth
- Additional Countries
- Dividends for Shareholders
- Self Funded
- Low PE Ratio


## YP Corp. Operations Review

Investor/Analyst Meeting

$$
\text { April 23, } 2004
$$

Penny Spaeth,

Call Center Manager

## Ensuring Customer Satisfaction

The mission of the Customer Care Center is to provide 100\% Customer Satisfaction.

This is how we achieve that goal:

## Customer Care Organization



## Outbound Calls Verify New Accounts

- New customers are generally called within 30 days
- New accounts are verified
- Business information gathered for Mini-WebPage ${ }^{\text {TM }}$ :

Company name and address
Toll free and FAX numbers
Website URL and email
Hours of operation
40 word description

- Customer is reminded of our toll free number and their account number


## Outbound - Proofreading Ensures Accuracy

- All updated accounts are sent to the Proofreading Department before the IAP appears on YP.Com
- CSRs are managed to the percentage of errors
- Errors are corrected and the listing is updated on YP.Com
- CSRs get feedback on errors


## Outbound Statistics Confirm Effectiveness

- As of March 31st, 2004, 277,211 advertisers have been contacted and MiniWeb Page ${ }^{\text {TM }}$ built for them
$\square 24$ CSRs on staff. Due to increased efficiencies, the Outbound department has been able to reduce staff and maintain the productivity of twice the headcount
- Error percentage prior to proofreading is only 3.5\%


## Outbound Management: Close Monitoring

- 1:8 ratio
- Daily supervisor \& CSR meetings
- Daily supervisor \& manager meetings
- Monitoring by supervisors
\& managers (side by side and blind)
- Daily goals
- Management review of results


## Inbound Switch

Inbound Switch Design Is Customer Friendly

- Designed after the Southwest Airline's model
- Calls routed directly into Customer Care
- Option to leave a voicemail or email
- CSRs have voicemail for personal touch and ownership


## Inbound CSRs Are Empowered

- Save customers through education
- Empowered to grant credit within YP guidelines
- Empowered to cancel customers


## Inbound Customer Satisfaction

Inbound Management Ensures Customer Satisfaction

- 1:8 ratio
- Daily supervisor \& CSR meetings
- Daily supervisor \& manager meetings
- Monitoring by supervisors \& managers (side by side and blind)
- Daily goals
- Management review of results


## Inbound Statistics

Inbound Statistics Are Carefully Monitored (15,000-20,000 calls per month)

| Key Performance <br> Indicators |  <br> Standards* | YP Corp. <br> Actual Results |
| :---: | :---: | :---: |
| Abandonment | Goal 3-10\% <br> (rarely met) | $4 \%-5 \%$ |
| Attendance <br> (center wide) | $75 \%-80 \%$ <br> (rarely met) | $95 \%$ |
| Attrition <br> (center wide) | $94 \%$-187\% Annually <br> (Actual) | $24 \%$ Annually <br> (Actual) |

*Source: CallCenter Magazine;

## Inbound Process

Inbound Transfer Process Reduces Complaints
-Customer escalations

- Complaints
- Special circumstances

■Credit transfers

- Transferred if outside CSR credit limits

■Customer Care survey

## Quality Assurance

Quality Assurance Provides Additional Satisfaction

- Transfer Process
- Handling of escalated calls
- Credit process
- Customer Satisfaction Surveys
- Majority of customers very satisfied
- Kudos for CSRs


## Quality Assurance

Quality Assurance Monitoring Ensures High Standards Are Met
Monitoring Inbound and Outbound

- "Q-Tips"
- CSR Supervisors coach CSR
- Tracking of recurring issues
- Calibration


## Quality Assurance

Quality Assurance is Closely Monitored

- Daily meetings with supervisor and manager
- Completely separate from inbound and outbound management to avoid conflict of interest
- Monitor Forms and personnel are also reviewed by supervisor to ensure accuracy


## Training

Training Develops CSR and Management Skills

- Outbound training 3 days
$\square$ Inbound training 5 days
- QA training 5 days

Both classroom and side-by-side

- Cross training of entire team
$\square$ Ongoing training


## Supervisor Development

Supervisor Development is Crucial to Our Success
-Weekly supervisors' development meetings
-Daily meetings with manager
-Calibration
-Observation

## Training

Initial Training Begins a Career - Ongoing Training Ensures Success

- Former College Educator
$\square$ Develops and updates all training material for company to ensure consistency
- Implements initial training, keeps relationship with trainee after graduation
$\square$ Researches Yellow Page industry
$\square$ Attends all supervisor/manager meetings


## Excellent Employee Retention

$24 \%$ annual attrition vs. industry average of $94 \%-$ 187\%

Through ...

- Employee empowerment
- Restricted Stock
- Training
- Communication
- Acknowledgement
- Fun environment


## Feedback

Employee \& Customer feedback is valued.

- Focus Groups
- CSRs meet with Call Center Manager twice a month to address concerns and successes
- Meeting minutes are distributed to entire center
- CSR Meetings
- Weekly team meetings with supervisors
- Daily one-on-ones with supervisors


## Feedback

Employee \& Customer feedback is positive.
QA surveys

- Majority of customers are extremely satisfied with our level of service
- Many customers ask to speak to supervisors to praise CSRs


## Testimonials

- Customers have called, written emails and letters about our quality service and product


## Employee Satisfaction Survey

Employee Feedback Most Common Responses

- Likes

Teamwork
Management support Atmosphere
Communication
Our suggestionslopinion matter

- Would Change

Increase my (employee) efficiency
Permanent before 90 days
Covered break area
Bench outside

## The Call Center

$\square$ An ever changing environment
-Requires continual assessment and change in such a dynamic setting
-Helps determine the temperature of our customers and the industry

## The Call Center

The call center is critical to our success.
By keeping a pulse on every aspect of the call center, we are able to work efficiently with the direct mail and billing departments to increase revenue and our marketing effectiveness.

# YP Corp. Technology Overview 

Investor/Analyst Meeting

$$
\text { April 24, } 2004
$$

John Raven,
Chief Technology Officer

## Technology Review

## Overview of System Architecture

## Program Objectives

## The Goals: $A^{4}$ (Any data, Any device, Any place, Any time)

- Highly targeted search delivering fast, accurate and relevant results
- Intuitive and easy to use user interface consistent with YP philosophy
- Lowest cost to develop and operate in the industry
- Quarterly feature release cycle
- Deep \& concise metrics around usage and activity
- Capability to power other sites
- Run on commodity equipment and software
- Reliable and scalable


## Competitive Advantage

The Value Proposition: Faster, Better, Cheaper!
Low development, implementation and operating costs - cheaper

- Short development cycles - faster

Extensible and complete product offering - better

- Integrated with an expansive distribution network - better \& cheaper
- Popular with users, zero pop-ups - better
- Robust, reliable and always available - faster, better, cheaper
- Increase our market penetration - better

Comprehensive business intelligence - faster, better, cheaper

## Organization

## People, Process, Technology

- Key staffing "Hire to Win"
- Highly-experienced and educated high-performers and problem solvers
- Diverse and multi-disciplined
- Core operations, infrastructure and development
- Aligned capability of the organization with the business delivery agenda
- Solutions lifecycle methodology
- Software Engineering Institute Capability Maturity Model (SEI-CMM) like disciplines for predictable results
- Project Management Institute (PMI-PMP) style solutions delivery


## The Technology

## Where the rubber meets the road

- Core Operations
- Marketing Engine
- Billing System
- Customer Support System
- Internet Facing Technologies
- $\begin{aligned} & \text { Directory: "The platform" }\end{aligned}$
- DrectXML: "The interface engine"
- hYP search: "The search engine"
- Mobile YP: "Any data, Any device, Any Place, Any Time"
- Infrastructure and Facilities
- World class facilities sewicing western and eastern seaboard
- Highly reliable and always available
- High performance global data network
- Scalable


## Website Improvements

Maximum Business Value, Results So Far:

- Increased performance
- "improved average page faad from 6.5 sec. to $1.8-24$ sec, source: aiexa com"
- Improved accuracy
- "Muitiple data sources, robust highy targeted search aigorithm"
- Improved reach and visibility
- "Switchboard, Paim, Overture, Go2, etc."
- Increased traffic and usage
- "improved intemet rankings $700+\%$, source: alexa com"
- Improved reliability and availability
- $99.99 \%$ uptime across all services
- Improved frequency and accuracy of updates to site and to distribution network


## Search Engine Development Plans

## On the horizon

- Distance Radius Search Feature
- "Rooftop level and Mobije Handset Locater Accuracy"
- Continued refinement of synonym feature set
- "Spelichecking and Synonyms"
- Dominate mobile directory space, expand mobile feature sets "
- Listed as Paim Preferred, Device Optimized"
- Robust interface engine
- Rapidy integrates and powers other directories to capture market share and increase market penetration"
- Private label, co-branded and syndicated capabilities
- "Powered By"
- Self service capabilities
- Deeper analytics
- "Who, What, Why, When \& Where"
- Extensible records



# YP Corp. Financial Overview 

Investor/Analyst Meeting

$$
\text { April 24, } 2004
$$

David J. lannini,<br>Chief Financial Officer

## Economics of the Business Model

- Average of 1 million mailings per month.
- Random selection from the 18 million U.S. Business data base.
- Cost approximately $\$ 400,000$ per month.
- Initial order rate - 1\%-2\%.
- Net Advertiser customer growth rate of 5-10 thousand customers per month.
A Average payback period on customer acquisition costs:
- 1.8 months at $1 \%$ retention at $\$ 21.95$
- 3.6 months at $0.5 \%$ retention at $\$ 21.95$
- Average life of customer - 29 months.
- Return on investment in customer acquisition cost over 300\% per year.


## Excellent Financial Performance

|  | Fiscal 2003 | Quarter 1 - 2004 vs. 2003 |
| :--- | :---: | :---: |
| Revenues | Up 144\% to $\$ 30.8$ million | Up 152\% to $\$ 13.9$ million |
| Operating Income | Up 227\% to $\$ 9.2$ million | Up 166\% to $\$ 4.7$ million |
| Operating Income Margin | $30 \%$ | $34 \%$ |
| Net Income | Up 114\% to $\$ 7.9$ million | Up 200\% to $\$ 3.3$ million |
| Net Income Margin | $26 \%$ | $24 \%$ |
| Operating Cash Flow | Up 311\% to $\$ 4.8$ million | Up 24\% to $\$ 0.9$ million |
| Working Capital | Up 114\% to $\$ 6.6$ Million | Up 104\% to $\$ 8.1$ million |
| Return on Equity | $60 \%$ | $64 \%$ |
| Long Term Debt | Negligible | Negligible |
| Earnings Per Share | Up 100\% to $\$ 0.18 /$ share | Up 250\% to $\$ 0.07 /$ share |

## Understanding Our Financial Statements: Balance Sheet - Accounts Receivable

- The Company's revenue is generated by customer subscriptions for directory and advertising services.
- The two major methods of billing are telephone billing and direct invoice.
$\square$ The Company is increasing its initiative to ACH bill and credit card bill customers.


## Understanding Our Financial Statements:

## Balance Sheet - Accounts Receivable

## Telephone Billing

- The Company utilizes outside billing companies to transmit billing data, much of which is forwarded to Local Exchange Carriers (LECs) that provide local telephone service.
These monthly subscription fees are generally included on the telephone bills of the customers.
- Billing Telephone Numbers (BTNs) are sent to Billing Aggregators who in turn send BTNs to LECs.


## Understanding Our Financial Statements: Balance Sheet - Accounts Receivable

## Telephone Billing

Two Billing Cycles per month =

1) Cycle 1 - last week of current month is first billing cycle of following month. Example: May's first cycle is currently being billed now, in late April.
2) Cycle 2 - Mid-Month of billing month. Example: May's second cycle will be billed around May 15.

## Understanding Our Financial Statements: Balance Sheet - Accounts Receivable

## Telephone Billing

Revenue Recognition:

- The Company recognizes revenue based on net billings accepted by the Billing Aggregators. BTNs "Accepted" by Billing Aggregators are recognized as revenue based upon the Billing Aggregators' database of valid BTNs.


## Refunds:

$\square$ Company accrues for and nets anticipated refunds against revenue to report a net revenue number. Customer refunds are recorded as an offset to gross revenue.

## Understanding Our Financial Statements: Balance Sheet - Accounts Receivable

## Telephone Billing

## Bad Debt Reserve:

- Due to the periods of time for which adjustments may be reported by the LECs and the billing companies, the Company estimates and accrues for dilution and fees. The costs are included in cost of services.
- Company recognizes a bad debt reserve against all accounts receivables to account for such remaining dilution at LECs. The Company estimates the amount of these uncollectible account balances and unbillable accounts based on historical experience and subsequent information received from the billing companies.


## Understanding Our Financial Statements: Balance Sheet - Accounts Receivable

## Telephone Billing

Holdbacks:

- The billing companies retain certain holdbacks that may not be collected by the Company for a period extending beyond one year. These balances have been classified as long-term assets in the accompanying balance sheet.
- One of our billing aggregators "Trues-up" these records within twelve months. Therefore, all accounts receivable from these billing aggregators are considered current assets.
- The other billing aggregator "Trues-up" these records within eighteen months so one-third of its receivables are classified as long-term.


## Understanding Our Financial Statements: Balance Sheet - Accounts Receivable

## Remittance/Collection Process <br> Estimation Process

- Funds are remitted to the Company by the billing aggregators based upon negotiated "advance" rates based upon collections history, net of dilution.
- These dilution amounts will vary due to numerous factors and the Company may not be certain as to the actual amounts of dilution on any specific billing submittal until several months after that submittal.
- Therefore, dilution (in excess of assumptions in the advance rate) results in lower collections and charges to cost of services until the accounts are ultimately "trued-up" based upon actual.


## Understanding Our Financial Statements: Balance Sheet - Accounts Receivable

## Remittance/Collection Process

## True-up Process

- The remittance process is based upon estimates which are "trued-up" within 12-18 months.
- The billing companies ultimately remit payments to the Company on the basis of cash received from the LECs by those billing companies. The billing companies and LECs charge fees for their services, which are netted against the gross accounts receivable balance.
- Essentially, the LECs collect funds from signed-up business, (take-out their fee of 3-7\%) and then remit the net funds to billing aggregators (take-out their fee of 3-7\%) who in turn remit funds to YP.Net, excluding holdbacks. Funds are generally collected within 60-90 days, net of dilution estimates.


## Understanding Our Financial Statements: Balance Sheet - Accounts Receivable

## Invoice Billing - Subscriptions

## Invoices sent directly to customers.

- Revenue for billings to certain customers whom are billed directly by the Company and not through the LEC's, is recognized based on estimated future collections. The Company continuously reviews this estimate for reasonableness based on its collection experience.
Revenue recognition is essentially based upon cash collections.
$\square$ Subscriptions receivables of two months collections generally recognized as a current asset.


## Understanding Our Financial Statements:

 Balance Sheet - Customer Acquisition Costs- These costs represent the direct response marketing costs that are incurred as the primary method by which customers subscribe to the Company's services.
- Includes costs of printing, mailing, postage etc. of mail solicitations.
- The Company purchases mailing lists and sends advertising materials to prospective subscribers from those lists.
- Approximately $1,000,000$ mailers per month costing approximately $\$ 400,000$
- Customers subscribe to the services by positively responding to those advertising materials, which serve as the contract for the subscription.
- Since the acquisition costs benefit future periods, they are capitalized and amortized over 18 months versus our 29 month average customer retention rate.
- Monthly amortization of such capitalized costs now approximates expensing such costs.


## Understanding Our Financial Statements: Balance Sheet - Intellectual Property

- Primarily relates to the Company's purchase of the URL Yellow-Page Net in connection with the acquisition of Telco Billing, Inc., the Company's wholly owned operating subsidiary
- In connection with the Company's acquisition of Telco, the Company was required to provide a $\$ 5,000,000$ accelerated payment of license fees for the use of the Internet domain name or Universal Resource Locator (URL) Yellow-Page.Net.
- The URL is recorded at its cost net of accumulated amortization. Management believes that the Company's business is dependent on its ability to utilize this URL given the recognition of the Yellow page term. Also, its current customer base relies on the recognition of this term and URL as a basis for maintaining the subscriptions to the Company's service
- Valuation performed by Ringall Kotzin in 2002 as part of impairment testing to support the value of the URL.


## Understanding Our Financial Statements: Balance Sheet - Advances to Affiliates

- Results from acquisition of Telco Billing Inc. (Telco) through the stock for stock merger.
- As part of the merger, major shareholders (MM's) of Telco originally negotiated to be able to "put" their stock to the company without any restrictions.
- This "put" agreement was re-negotiated to a borrowing agreement secured by YP Corp. stock owned by the MM's. No more than $\$ 10$ million could be borrowed by each party and borrowing must leave 30 days operating cash flow.
- Borrowing agreement terminated on December 31, 2003. Last advances under this agreement paid in April 2004. No more borrowings allowed.
- Remaining balance of $\$ 5.5$ Million accrues interest at $8 \%$ annually and it has a 3 year bullet maturity.
- Allows dividends to be paid to all Shareholders (\$0.01 per quarter)


## Understanding Our Financial Statements:

## Balance Sheet - Profit \& Loss Statement

## Revenue Recognition

- Telephone Billing -

Based upon "Accepted" BTNs of billing aggregators.

- Invoice Billing -

Essentially, cash recognition.

- Estimated Refunds -

Accrued against gross revenue.

## Understanding Our Financial Statements: Balance Sheet - Profit \& Loss Statement

Cost of Services (25-35\% of revenues)

## Primarily Variable Costs

- Bad Debt Expense - Based upon historical experience evaluated monthly.
Billing Fees - Billing Aggregators fees 3-7\%
- Dilution - wrong phone numbers, etc. - 10-20 \%
- Inquiry Fees - Billing Aggregators fees for inquiry - 1 \%
- Internet Expense - Dial-up expenses, direct response Marketing Amortization - 10 \%


## Understanding Our Financial Statements: Balance Sheet - Profit \& Loss Statement

G \& A Marketing (25-35\% of revenues)
Primarily fixed costs over relevant range provides operating leverage

## Largest Categories

- Compensation

5-10\% of revenue

- Other expenses

Rent, telephone, professional fees, office supplies, etc.

## Understanding Our Financial Statements:

## Balance Sheet - Profit \& Loss Statement

## Taxes

- Company is a full Federal Tax payor in Fiscal 2004.
- Company's effective tax rate was 20 \% in Fiscal 2003 due to use of remaining NOL's.
- Strategy in place to reduce State Taxes.
- Deferred taxes asset currently results primarily from bad debt provision for book, versus specific write-off for tax purposes. Deferred tax liability results from expensing mailing costs for tax and capitalizing and amortizing for book.


## Understanding Our Financial Statements: Balance Sheet - Equity

Restricted Stock
■ 5,000,000 Shares Authorized.

- 2,000,000 Shares Issued.
- Vest over 3-10 years, upon changes of control and upon attaining share price levels.
- All Company team members are participants.


## Understanding Our Financial Statements: Balance Sheet - Cash Flow

- Rapid growth requires financing of increased working capital, particularly Accounts Receivable.
- Days Sales Outstanding 60-90 days.
- Capital Expenditures - significant only at certain inflection points.
- Advances to Affiliates - terminated April, 2004.
- Dividends of \$500,000 per Quarter


## Understanding Our Financial Statements: Balance Sheet - Cash Flow

## Line of Credit

- A Bulge-Bracket investment bank has agreed to provide a $\$ 1,000,000$ line of credit.
- Bank of the Southwest and Actrade credit lines totaling $\$ 400,000$ will be terminated.
- This credit line represents an increase in credit availability to the Company of $\$ 600,000$ or a $150 \%$ increase.
- Credit line secured by assets of Telco and guaranteed by Telco.
- Term is one year and borrowings are libor-based approximately the prime rate currently.
- Credit line used for back-up purposes. Not used to finance daily operations.


## Attractive Characteristics

A leading position in the fast-growing Internet Services Industry

- Increasing share in a large potential market
- A recurring revenue stream
- A high growth, high margin, high ROI business model with pricing power.
- A market capitalization which has quickly grown to over $\$ 200$ million
- Dividend $\$ .01$ per quarter.

