UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549 FORM 10-Q

(Mark One)

X QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2021

□ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _ to _

Commission File Number 001-33937

Live Ventures Incorporated

(Exact name of registrant as specified in its charter)

Nevada

(State or other jurisdiction of incorporation or organization)

325 E. Warm Springs Road, Suite 102 Las Vegas, Nevada

(Address of principal executive offices)

(702) 997-5968

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading Symbol(s) | Name of each exchange on which registered |
|---|-------------------|---|
| | | The NASDAQ Stock Market LLC (The NASDAQ Capital |
| Common Stock, \$0.001 par value per share | LIVE | Market) |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes 🗵 No 🗆

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes \boxtimes No \square

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

| Large accelerated filer | | Accelerated filer | |
|-------------------------|---|---------------------------|---|
| Non-accelerated filer | X | Smaller reporting company | X |
| Emerging growth company | | | |

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \Box

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes 🗆 No🗵

The number of shares of the issuer's common stock, par value \$0.001 per share, outstanding as of August 9, 2021 was 1,570,834.

89119 (Zip Code)

85-0206668

(IRS Employer Identification No.)

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FOR THE NINEMONTHS ENDED JUNE 30, 2021

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PART I - FINANCIAL INFORMATION

LIVE VENTURES INCORPORATED CONDENSED CONSOLIDATED BALANCE SHEETS

(dollars in thousands, except per share amounts)

| | June 30, 2021 (Unaudited) | September 30, 2020 |
|---|------------------------------|--------------------|
| Assets | | |
| Cash | \$ 10,565 | \$ 8,984 |
| Trade receivables, net | 19,376 | 20,121 |
| Inventories, net | 61,426 | 64,525 |
| Prepaid expenses and other current assets | 1,353 | 1,778 |
| Debtor in possession assets | 162 | 520 |
| Total current assets | 92,882 | 95,928 |
| Property and equipment, net | 32,942 | 30,376 |
| Right of use asset - operating leases | 27,803 | 30,894 |
| Equity method investment | 6,000 | _ |
| Deposits and other assets | 583 | 223 |
| Deferred taxes | _ | 1,021 |
| Intangible assets, net | 744 | 1,063 |
| Goodwill | 37,754 | 37,754 |
| | \$ 198,708 | \$ 197,259 |
| Liabilities and Stockholders' Equity | | * |
| Liabilities: | | |
| Accounts payable | \$ 10,889 | \$ 9,117 |
| Accrued liabilities | 13,344 | 14,822 |
| Income taxes payable | 5,948 | 736 |
| Current portion of lease obligations - operating leases | | |
| | 6,857 | 7,176 |
| Current portion of long-term debt | 8,100 | 11,986 |
| Current portion of notes payable related parties | _ | 1,297 |
| Debtor-in-possession liabilities | 11,208 | 12,228 |
| Total current liabilities | 56,346 | 57,362 |
| Long-term debt, net of current portion | 44,844 | 63,390 |
| Lease obligation long term - operating leases | 25,212 | 28,101 |
| Notes payable related parties, net of current portion | 4,000 | 4,000 |
| Deferred taxes | 320 | — |
| Other non-current obligations | 405 | 734 |
| Total liabilities | 131,127 | 153,587 |
| Commitments and contingencies | | |
| Stockholders' equity: | | |
| Series B convertible preferred stock, \$0.001 par value, 1,000,000 shares authorized, 315,790 and 214,244 shares issued and outstanding at June 30, 2021 and September 30, 2020, respectively | _ | _ |
| Series E convertible preferred stock, \$0.001 par value, 200,000 shares authorized, 47,840 shares issued and outstanding at June 30, 2021 and September 30, 2020, respectively, with a liquidation preference of \$0.30 per share outstanding | _ | _ |
| Common stock, \$0.001 par value, 200,000,000 shares authorized, 1,570,834 and 1,589,101 shares issued and outstanding at June 30, 2021 and September 30, 2020, respectively | 2 | 2 |
| Paid in capital | 64,883 | 64,472 |
| Treasury stock common 533,011 shares as of June 30, 2021 and499,805 shares as of | 04,005 | 01,112 |
| September 30, 2020 | (4,507) | (4,098) |
| Treasury stock Series E preferred50,000 shares as of June 30, 2021 and of September 30, 2020 | (7) | (7) |
| Retained earnings (deficit) | 7,656 | (16,429) |
| Equity attributable to Live stockholders | 68,027 | 43,940 |
| Non-controlling interest | (446) | (268) |
| Total stockholders' equity | 67,581 | 43,672 |
| Total liabilities and stockholders' equity | \$ 198,708 | \$ 197,259 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

LIVE VENTURES, INCORPORATED CONDENSED CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED) (dollars in thousands, except per share)

| | Fo | or the Three Mon 2021 | ths End | ed June 30, 2020 | F | For the Nine Mont 2021 | hs End | ed June 30, 2020 |
|---|----|--------------------------|---------|---------------------|----|---------------------------|--------|---------------------|
| Revenues | \$ | 69,095 | \$ | 42,472 | \$ | 202,439 | \$ | 130,904 |
| Cost of revenues | | 44,029 | | 25,759 | | 128,614 | | 79,789 |
| Gross profit | | 25,066 | | 16,713 | | 73,825 | | 51,115 |
| Operating expenses: | | | | | | | | |
| General and administrative expenses | | 13,794 | | 8,221 | | 38,638 | | 30,731 |
| Sales and marketing expenses | | 3,040 | | 2,502 | | 8,539 | | 7,839 |
| Total operating expenses | | 16,834 | | 10,723 | | 47,177 | | 38,570 |
| Operating income | | 8,232 | | 5,990 | | 26,648 | | 12,545 |
| Other (expense) income: | | | | | | | | |
| Interest expense, net | | (938) | | (1,155) | | (4,057) | | (3,782) |
| Gain on lease settlement, net | | | | | | _ | | 223 |
| Gain on Payroll Protection Program loan forgiveness | | 4,768 | | _ | | 6,150 | | _ |
| Gain on disposal of fixed assets | | | | _ | | _ | | |
| Gain on bankruptcy settlement | | 650 | | _ | | 1,765 | | _ |
| Other income (expense) | | (76) | | 173 | | 782 | | (133) |
| Total other (expense) income, net | | 4,404 | | (982) | | 4,640 | | (3,692) |
| Income before provision for income taxes | | 12,636 | | 5,008 | | 31,288 | | 8,853 |
| Provision for income taxes | | 2,703 | | 1,423 | | 7,381 | | 2,402 |
| Net income | | 9,933 | | 3,585 | | 23,907 | | 6,451 |
| Net loss attributable to non-controlling interest | | 5 | | _ | | 178 | | _ |
| Net income attributable to Live stockholders | \$ | 9,938 | \$ | 3,585 | \$ | 24,085 | \$ | 6,451 |
| Income per share: | | | | | | | | |
| Basic | \$ | 6.35 | \$ | 2.18 | \$ | 15.41 | \$ | 3.72 |
| Diluted | \$ | 3.01 | \$ | 1.07 | \$ | 7.31 | \$ | 1.87 |
| Weighted average common shares outstanding: | | | | | | | | |
| Basic | | 1,566,064 | | 1,646,836 | | 1,563,025 | | 1,735,416 |
| Diluted | | 3,297,854 | | 3,356,043 | | 3,294,815 | | 3,444,623 |
| Dividends declared - series B convertible preferred stock | \$ | _ | \$ | — | \$ | — | \$ | _ |
| Dividends declared - series E convertible preferred stock | \$ | | \$ | _ | \$ | | \$ | _ |
| Dividends declared - common stock | \$ | — | \$ | _ | \$ | | \$ | — |
| | | | | | | | | |

The accompanying notes are an integral part of these condensed consolidated financial statements.

LIVE VENTURES INCORPORATED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED) (dollars in thousands)

| | | | hs Ended June 30 | |
|---|----|----------|------------------|----------|
| OPERATING ACTIVITIES: | 21 | 021 | 202 | 0 |
| Net income | \$ | 23,907 | \$ | 6,451 |
| Adjustments to reconcile net income to net cash provided by operating activities, net of acquisition: | ð | 23,907 | φ | 0,451 |
| Depreciation and amortization | | 5 000 | | 2.054 |
| - | | 5,089 | | 3,954 |
| Gain on lease settlement, net | | _ | | (223) |
| Gain or loss on disposal of property and equipment | | 132 | | 263 |
| Gain on Payroll Protection Program loan forgiveness | | (6,150) | | — |
| Gain on bankruptcy settlement | | (1,765) | | |
| Amortization of debt issuance cost | | 635 | | 274 |
| Stock based compensation expense | | 230 | | 67 |
| Warrant extension fair value adjustment | | | | 368 |
| Amortization of right-to-use assets | | 125 | | 985 |
| Change in reserve for uncollectible accounts | | 451 | | 424 |
| Change in reserve for obsolete inventory | | 1,137 | | (84) |
| Change in deferred income taxes | | 1,340 | | 2,190 |
| Change in other | | (484) | | (316) |
| Changes in assets and liabilities: | | | | |
| Trade receivables | | 295 | | 2,702 |
| Inventories | | 934 | | 9,398 |
| Income taxes | | 5,214 | | 152 |
| Prepaid expenses and other current assets | | 430 | | 24 |
| Deposits and other assets | | (359) | | 173 |
| Accounts payable | | 3,010 | | (6,266) |
| Accrued liabilities | | (1,972) | | (2,461) |
| Net cash provided by operating activities | | 32,199 | | 18,075 |
| INVESTING ACTIVITIES: | | | | |
| Purchase of intangible assets | | _ | | (30) |
| Lonesome Oak acquisition | | _ | | (550) |
| Investment | | (6,000) | | |
| Note receivable | | _ | | (55) |
| Purchase of property and equipment | | (8,470) | | (2,357) |
| Net cash used in investing activities | | (14,470) | | (2,992) |
| FINANCING ACTIVITIES: | | | | |
| | | (2.247.) | | (5.1(0.) |
| Net borrowings (payments) under revolver loans | | (3,247) | | (5,169) |
| Purchase of series E preferred treasury stock | | | | (3) |
| Stock option exercise | | 181 | | |
| Proceeds from issuance of notes payable | | 2,258 | | 9,768 |
| Purchase of common treasury stock | | (409) | | (1,433) |
| Payments on related party notes payable | | (5,500) | | — |
| Debtor-in-possession cash | | 128 | | (86) |
| Payments on notes payable | | (9,559) | | (15,152) |
| Net cash used in financing activities | | (16,148) | | (12,075) |
| INCREASE IN CASH AND CASH EQUIVALENTS | | 1,581 | | 3,008 |
| CASH AND CASH EQUIVALENTS, beginning of period | | 8,984 | | 2,681 |
| CASH AND CASH EQUIVALENTS, end of period | \$ | 10,565 | \$ | 5,689 |
| Supplemental cash flow disclosures: | | | | |
| Interest paid | \$ | 3,481 | \$ | 3,415 |
| Income taxes paid | \$ | 736 | \$ | |

The accompanying notes are an integral part of these condensed consolidated financial statements.

LIVE VENTURES INCORPORATED CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY (UNAUDITED)

(dollars in thousands)

| | Series Preferred | | | Seri Preferro | | k | Common | Stock | | | Seri Prefe Sto | rred | Commo Stock | n | R | letained | ľ | Non- | |
|-----------------------------------|---------------------|----|-------|------------------|----|-------|-----------|-------|-------|--------------------|----------------------|------|------------------|-----|----|---------------------|----|--------------------|-----------------|
| | Shares | An | iount | Shares | An | iount | Shares | An | nount | Paid-In Capital | Trea Sto | | Treasur Stock | y | | arnings Deficit) | | trolling terest | Total Equity |
| Balance, March 31, 2021 | | | | 47,84 | | | | | | | | | | | | | | | |
| | 315,790 | \$ | — | 0 | \$ | — | 1,555,175 | \$ | 2 | \$ 64,759 | \$ | (7) | \$ (4,48 | 31) | \$ | (2,282) | \$ | (441) | \$ 57,550 |
| Stock based compensation | | | _ | _ | | _ | _ | | _ | (57) | | — | - | _ | | _ | | _ | (57) |
| Stock option exercise | | | | — | | | 16,668 | | _ | 181 | | | - | _ | | | | — | 181 |
| Purchase of common treasury stock | | | | | | | (1,009) | | — | | | | (2 | 26) | | | | — | (26) |
| Net income | | | _ | _ | | — | — | | _ | _ | | — | - | _ | | 9,938 | | (5) | 9,933 |
| Balance, June 30, 2021 | | | | 47,84 | | | | | | | | | | | | | | | |
| | 315,790 | \$ | _ | 0 | \$ | _ | 1,570,834 | \$ | 2 | \$ 64,883 | \$ | (7) | \$ (4,50 |)7) | \$ | 7,656 | \$ | (446) | \$ 67,581 |

| | Serie: Preferred Shares | | Seri Preferro Shares | es E ed Stock Amount | Common Shares | Stock Amount | Paid-In Capital | Series E Preferred Stock Treasury Stock | Common Stock Treasury Stock | Retained Earnings (Deficit) | Total Equity |
|-----------------------------------|-------------------------------|------|----------------------------|----------------------------|------------------|-----------------|--------------------|---|--------------------------------------|-----------------------------------|-----------------|
| Balance, March 31, 2020 | 214,244 | \$ — | 47,840 | \$ — | 1,719,442 | \$ 2 | \$ 64,340 | \$ (7) | \$ (3,197) | \$ (24,489) | \$ 36,649 |
| Stock based compensation | _ | _ | _ | _ | _ | _ | 19 | _ | _ | _ | 19 |
| Purchase of common treasury stock | _ | _ | — | _ | (106,161) | _ | _ | _ | (674) | _ | (674) |
| Net income | _ | _ | _ | _ | _ | _ | _ | _ | _ | 3,585 | 3,585 |
| Balance, June 30, 2020 | 214,244 | \$ | 47,840 | <u> </u> | 1,613,281 | \$ 2 | \$ 64,359 | \$ (7) | \$ (3,871) | \$ (20,904) | \$ 39,579 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

LIVE VENTURES INCORPORATED CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY (UNAUDITED)

(dollars in thousands)

| | Series Preferred | | | Seri Preferre | | :k | Common | Stock | | | Series E Preferred Stock | Common Stock | Retained | | |
|-----------------------------------|---------------------|----|------|------------------|----|------|-----------|-------|-------|--------------------|--------------------------------|-------------------|-----------------------|---------------------------------|-----------------|
| | Shares | Am | ount | Shares | An | ount | Shares | An | nount | Paid-In Capital | Treasury Stock | Treasury Stock | Earnings (Deficit) | Non- controlling Interest | Total Equity |
| Balance, September 30, 2020 | 214,244 | \$ | _ | 47,84 0 | \$ | _ | 1,589,101 | \$ | 2 | \$ 64,472 | \$ (7) | \$ (4,098) | \$ (16,429) | \$ (268) | \$ 43,672 |
| Stock based compensation | _ | | — | _ | | — | — | | — | 230 | _ | _ | — | _ | 230 |
| Stock option exercise | — | | — | | | — | 16,668 | | — | 181 | _ | _ | — | _ | 181 |
| Warrant exercise | 101,546 | | — | | | — | _ | | — | | | | _ | | _ |
| Purchase of common treasury stock | — | | — | | | — | (34,935) | | — | _ | _ | (409) | — | _ | (409) |
| Net income | _ | | — | _ | | — | _ | | _ | | _ | | 24,085 | (178) | 23,907 |
| Balance, June 30, 2021 | 315,790 | \$ | _ | 47,84 0 | \$ | _ | 1,570,834 | \$ | 2 | \$ 64,883 | \$ (7) | \$ (4,507) | \$ 7,656 | \$ (446) | \$ 67,581 |

| | Series Preferred | | | Serie Preferre | | τ. | Common | on Stock | | Paid-In | | Series E Preferred Stock Treasury | | Stock | | Retained Earnings | Total |
|--------------------------------------|---------------------|----|------|-------------------|----|------|-----------|----------|-------|---------|---------|--|-------|-------|---------|----------------------|--------------|
| | Shares | Am | ount | Shares | An | ount | Shares | Aı | nount | | Capital | | stock | | Stock | (Deficit) | Equity |
| Balance, September 30, 2019 | 214,244 | \$ | | 77,840 | \$ | | 1,826,009 | \$ | 2 | \$ | 63,924 | \$ | (4) | \$ | (2,438) | \$ (27,355) | \$ 34,129 |
| Stock based compensation | | | | | | | | | | | 67 | | | | _ | _ | 67 |
| Warrant extension fair value | | | | | | | | | | | | | | | | | |
| adjustment | — | | — | — | | — | — | | _ | | 368 | | — | | — | — | 368 |
| Purchase of common treasury stock | | | | | | | (212,728) | | | | | | | | (1,433) | _ | (1,433) |
| Purchase of Series E preferred stock | — | | — | (30,000) | | — | — | | — | | — | | (3) | | — | — | (3) |
| Net income | | | | | | | | | | | | | | | — | 6,451 | 6,451 |
| Balance, June 30, 2020 | 214,244 | \$ | | 47,840 | \$ | | 1,613,281 | \$ | 2 | \$ | 64,359 | \$ | (7) | \$ | (3,871) | \$ (20,904) | \$ 39,579 |

The accompanying notes are an integral part of these condensed consolidated financial statements. 7

LIVE VENTURES INCORPORATED NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) FOR THE THREE AND NINE MONTHS ENDED JUNE 30, 2021 AND 2020

(dollars in thousands, except per share)

Note 1: Background and Basis of Presentation

The accompanying unaudited condensed consolidated financial statements include the accounts of Live Ventures Incorporated, a Nevada corporation, and its subsidiaries (collectively, the "Company"). Commencing in fiscal year 2015, the Company began a strategic shift in its business plan away from providing online marketing solutions for small and medium sized businesses to acquiring profitable companies in various industries that have demonstrated a strong history of earnings power. The Company continues to actively develop, revise, and evaluate its products, services and its marketing strategies in its businesses. The Company has three operating segments: Retail, Flooring Manufacturing, and Steel Manufacturing. Included in the Retail segment: (i) Vintage Stock, Inc. ("Vintage Stock"), through which the Company is engaged in the retail sale of new and used movies, music, collectibles, comics, books, games, game systems and components and (ii) ApplianceSmart, Inc. ("ApplianceSmart"), through which the Company is engaged in the sale of new major appliances through a retail store. Included in the Flooring Manufacturing segment is Marquis Industries, Inc. ("Marquis"), which is engaged in the manufacture and sale of origin and wood floorcoverings. Included in the Steel Manufacturing Segment is Precision Industries, Inc. ("Precision Marshall"), which is engaged in the manufacture and sale of alloy and steel plates, ground flat stock, and drill rods.

The unaudited condensed consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles ("GAAP") for interim financial information. Accordingly, they do not include all of the information and footnotes required by GAAP for audited financial statements. In the opinion of the Company's management, this interim information includes all adjustments, consisting only of normal recurring adjustments, necessary for a fair presentation of the results for the interim periods. The results of operations for three and nine months ended June 30, 2021 are not necessarily indicative of the results to be expected for the fiscal year ending September 30, 2021. This financial information should be read in conjunction with the consolidated financial statements and related notes thereto as of September 30, 2020 and for the fiscal year then ended included in the Company's Annual Report on Form 10-K, filed with the U.S. Securities and Exchange Commission (the "SEC") on January 13, 2021 (the "2020 10-K").

Going concern

Based on our current operating plans, we believe that available cash balances, cash generated from our operating activities and funds available under our asset-based revolver lines of credit will provide sufficient liquidity to fund our operations, pay our scheduled loan payments, continue to repurchase shares to the extent that we do so, and pay dividends on our shares of Series E Preferred Stock as declared by the Board of Directors, for at least the next 12 months.

Coronavirus

In March 2020, there was a global outbreak of COVID-19 (Coronavirus) which continues to create challenges and unprecedented conditions. Although there are effective vaccines for COVID-19 that have been approved for use, distribution of the vaccines did not begin until late 2020, and a majority of the public will likely not have access to a vaccination until sometime in 2021. Accordingly, there remains significant uncertainty about the duration and the extent of the impact of the COVID-19 pandemic. These uncertainties include, but are not limited to, the potential adverse effect of the pandemic on the Company's supply chain partners, its employees and customers, customer sentiment in general, and traffic within shopping centers, and, where applicable, malls, containing its stores. Recommendations and/or mandates from federal, state, and local authorities to avoid large gatherings of people or self-quarantine have previously affected, and may continue to affect, traffic to the stores. As of March 31, 2020, Vintage Stock had closed all of its retail locations in response to the crisis. Beginning May 1, 2020, Vintage Stock began to reopen certain locations in compliance with government regulations and, at June 30, 2020, all Vintage Stock retail locations were reopened while maintaining compliance with government mandates. The Company is unable to predict if additional periods of store closures will be needed or mandated. During March and April 2020, Marquis conducted rolling layoffs for certain employees, however, during May 2020, most employees have returned to their respective locations. Continued impacts of the pandemic ould materially adversely affect the near-term and long-term revenues, earnings, liquidity, and cash flows, and may require significant actions in response, including but not limited to, employee furloughs, reduced store hours, store closings, expense reductions or discounting of products, all in an effort to mitigate such impacts. The extent of the impact of the pandemic on the business and fina



Note 2: Summary of Significant Accounting Policies

Principles of Consolidation

The accompanying consolidated financial statements represent the consolidated financial position, results of operations and cash flows for Live Ventures and its whollyowned subsidiaries. Additionally, the Company records noncontrolling interest for entities which the Company has determined itself to be the primarily beneficiary of the variable interest entity but does not have 100% ownership. All intercompany transactions and balances have been eliminated in consolidation.

Use of Estimates

The preparation of the consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Significant estimates made in connection with the accompanying consolidated financial statements include the estimate of dilution and fees associated with billings, the estimated reserve for doubtful current and long-term trade and other receivables, the estimated reserve for excess and obsolete inventory, estimated warranty reserve, estimated fair value and forfeiture rates for stock-based compensation, fair values in connection with the analysis of goodwill, other intangibles and long-lived assets for impairment, current portion of notes payable, valuation allowance against deferred tax assets, lease terminations, and estimated useful lives for intangible assets and property and equipment.

Reclassifications

Certain amounts in the prior period have been reclassified to conform to the current period presentation.

Recently Issued Accounting Pronouncements

In June 2016, the Financial Accounting Standards Board ("FASB") issued ASU No. 2016-13, Measurement of Credit Losses on Financial Instruments, which introduces a new approach to estimate credit losses on certain types of financial instruments based on expected losses instead of incurred losses. It also modifies the impairment model for available-for-sale debt securities and provides a simplified accounting model for purchased financial assets with credit deterioration since their origination. ASU No. 2016-13 is effective for smaller reporting companies for fiscal years beginning after December 15, 2022 and interim periods within those fiscal years. Early adoption is permitted. The Company is currently assessing the impact of adopting this new accounting standard on its consolidated financial statements and related disclosures.

In December 2019, the FASB issued ASU No. 2019-12 - Income Taxes (Topic 740): Simplifying the Accounting for Income Taxes ("ASU 2019-12"). ASU 2019-12 is part of the FASB's overall simplification initiative and seeks to simplify the accounting for income taxes by updating certain guidance and removing certain exceptions. The updated guidance is effective for fiscal years beginning after December 15, 2020 and interim periods within those fiscal years. Early adoption is permitted. The Company is currently assessing the impact of adopting this new accounting standard on its consolidated financial statements and related disclosures.

In March 2020, the FASB issued ASU No. 2020-04 - Reference Rate Reform (Topic 848), codified as ASC 848 ("ASC 848"). The purpose of ASC 848 is to provide optional guidance to ease the potential effects on financial reporting of the market-wide migration away from Interbank Offered Rates to alternative reference rates. ASC 848 applies only to contracts, hedging relationships, and other transactions that reference a reference rate expected to be discontinued because of reference rate reform. The guidance may be applied upon issuance of ASC 848 through December 31, 2022. The Company is currently assessing the impact of adopting this new accounting standard on its consolidated financial statements and related disclosures.

Note 3: Leases

The Company leases retail stores, warehouse facilities, and office space. These assets and properties are generally leased under noncancelable agreements that expire at various dates through 2040 with various renewal options for additional periods. The agreements, which have been classified as operating leases, generally provide for minimum and, in some cases percentage rent, and require us to pay all insurance, taxes, and other maintenance costs. As a result, the Company recognizes assets and liabilities for all leases with lease terms greater than 12 months. The amounts recognized reflect the present value of remaining lease payments for all leases. The discount rate used is an estimate of the Company's blended incremental borrowing rate based on information available associated with each subsidiary's debt outstanding at lease commencement. In considering the lease asset value, the Company considers fixed and variable



payment terms, prepayments and options to extend, terminate or purchase. Renewal, termination, or purchase options affect the lease term used for determining lease asset value only if the option is reasonably certain to be exercised.

As of June 30, 2021, the weighted average remaining lease term is 8.7 years and our weighted average discount rate is 6.8%. Total cash payments for the nine months ended June 30, 2021 and 2020 were \$2,132 and \$5,961, respectively. Additionally, we obtained right-of-use assets in exchange for lease liabilities of approximately \$7,600 upon commencement of operating leases during the nine months ended June 30, 2021.

The following table details our right of use assets and lease liabilities as ofJune 30, 2021:

| | Ju | ine 30, 2021 |
|---------------------------------------|----|--------------|
| Right of use asset - operating leases | \$ | 27,803 |
| Operating lease liabilities: | | |
| Current | | 6,857 |
| Long term | | 25,212 |

Total present value of future lease payments as of June 30, 2021:

| Twelve months ended June 30, | |
|------------------------------|-------------------------|
| 2022 | \$ 8,827 |
| 2023 | 6,747 |
| 2024 | 4,280 |
| 2025 | 3,772 |
| 2026 | 2,536 |
| Thereafter | 12,447 |
| Total | 38,609 |
| The second second | (6.540.) |
| Less implied interest | (6,540) |
| Present value of payments | \$ (6,540) 32,069 |

During the nine months ended June 30, 2020, the Company recorded a net gain on lease settlement of \$223 which consisted of impairment charges of \$614 related to the decision to close additional ApplianceSmart retail locations resulting in a decrease to the associated right of use asset related to these leases, offset by a gain on lease settlement of \$837 resulting from the extinguishment of the lease liability associated with the closed retail locations. There were no similar charges for the nine months ended June 30, 2021.

Note 4: Balance Sheet Detail Information

| | Ju | ne 30, 2021 | Septer | nber 30, 2020 |
|---|-----------|-------------|----------|---------------|
| Trade receivables, current, net: | | | | |
| Accounts receivable, current | \$ | 19,644 | \$ | 20,197 |
| Less: Reserve for doubtful accounts | | (268) | | (76) |
| | <u>\$</u> | 19,376 | \$ | 20,121 |
| Trade receivables , long term, net: | | | | |
| Accounts receivable, long term | \$ | _ | \$ | 196 |
| Less: Reserve for doubtful accounts | <u>^</u> | — | <u>^</u> | (196) |
| | <u>\$</u> | | \$ | |
| Total trade receivables, net: | | | | |
| Gross trade receivables | \$ | 19,644 | \$ | 20,393 |
| Less: Reserve for doubtful accounts | | (268) | | (272 |
| | \$ | 19,376 | \$ | 20,121 |
| Inventory, net | | | | |
| Raw materials | \$ | 15,156 | \$ | 13,175 |
| Work in progress | | 12,483 | | 11,747 |
| Finished goods | | 19,048 | | 25,009 |
| Merchandise | | 16,637 | | 17,729 |
| | | 63,324 | | 67,660 |
| Less: Inventory reserves | | (1,898) | | (3,135 |
| | \$ | 61,426 | \$ | 64,525 |
| Property and equipment, net: | | | | |
| Building and improvements | \$ | 11,643 | \$ | 9,908 |
| Transportation equipment | | 121 | | 480 |
| Machinery and equipment | | 34,078 | | 27,217 |
| Furnishings and fixtures | | 3,820 | | 2,908 |
| Office, computer equipment and other | | 2,727 | | 3,445 |
| | | 52,391 | | 43,958 |
| Less: Accumulated depreciation | | (19,447) | | (13,582) |
| | <u>\$</u> | 32,942 | \$ | 30,376 |
| Intangible assets, net: | | | | |
| Domain name and marketing related intangibles | \$ | 90 | \$ | 90 |
| Customer relationship intangibles | | 2,689 | | 2,689 |
| Purchased software | | 120 | | 121 |
| | | 2,899 | | 2,900 |
| Less: Accumulated amortization | | (2,155) | | (1,837) |
| | \$ | 744 | \$ | 1,063 |
| Accrued liabilities: | | | | |
| Compensation and benefits | \$ | 4,498 | \$ | 4,178 |
| Accrued sales and use taxes | | 1,245 | | 1,251 |
| Accrued property taxes | | 1,993 | | 270 |
| Accrued gift card and escheatment liability | | 1,579 | | 1,534 |
| Accrued interest payable | | 221 | | 280 |
| Accrued accounts payable and bank overdrafts | | 903 | | 3,818 |
| Accrued professional fees | | 1,450 | | 2,191 |
| Customer deposits | | 206 | | 169 |
| Accrued expenses - other | | 1,249 | | 1,131 |
| | \$ | 13,344 | \$ | 14,822 |

Note 5: Investment in SW Financial

On June 14, 2021 (the "Execution Date"), the Company agreed to acquire100% of the outstanding membership interests in Salomon Whitney LLC, a New York limited liability company d/b/a SW Financial ("SW Financial"), for approximately \$7,000, as described below. SW Financial is a broker-dealer that is registered with the U.S. Securities and Exchange Commission ("SEC"), as SEC #8-67688, and with the Financial Industry Regulatory Authority, Inc. ("FINRA"), having Central Registration Depository #145012.

On the Execution Date, SW Affiliated Holdings LLC, a Nevada limited liability company and a wholly-owned subsidiary of the Company (the "Purchaser"), entered into a definitive Membership Interest Purchase Agreement (the "Purchase Agreement") with Angia Holdings LLC, a New York limited liability company (the "Seller"), and SW Financial. Pursuant to the Purchase Agreement, the Purchaser agreed to acquire from the Seller all of the outstanding membership interests (the "Units") in SW Financial on the following terms:

- on the Execution Date, the Purchaser acquired 24.9% of the Units in exchange for, among other consideration described in the Purchase Agreement, an initial payment to the Seller of approximately \$1,700 and a non-refundable deposit to the Seller in the amount of approximately \$4,200;
- the remaining 75.1% of the Units (the "Remaining Units") were deposited into escrow with the Seller's legal counsel; and
- an additional \$1,000 will be paid to the Seller upon FINRA's approval of the change in control of SW Financial, but no later than December 31, 2021.

The closing (the "Closing") of the acquisition of the Remaining Units by the Purchaser is subject to customary conditions, including, approval by FINRA. On the Execution Date, the Purchaser and the Seller entered into an amended and restated operating agreement (the "Operating Agreement") of SW Financial that governs the management of SW Financial from and after the Effective Date.

On the Execution Date, the two principals of the Seller entered into employment agreements with SW Financial. Each employment agreement provides that each principal shall be entitled to, among other things, an annual base salary, a cash bonus equal to a specified percentage of SW Financial's annual adjusted earnings before interest, income taxes, depreciation, and amortization for a specified period, and severance benefits contingent upon the relevant principal agreeing to a general release of claims in favor of SW Financial following termination of employment in certain circumstances. Each employment agreement also contains confidentiality, non-competition, non-solicitation, and non-disparagement provisions.

The Purchase Agreement contains customary representations, warranties, covenants (including covenants relating to SW Financial's operations under the rules and regulations of FINRA and restrictions on distributions by SW Financial until the Closing), and agreements of the Purchaser and the Seller, including indemnification rights in favor of the Purchaser. The parties have agreed to use their reasonable best efforts to satisfy the conditions to Closing, including, but not limited to, obtaining FINRA approval.

The foregoing brief summary description of certain terms and provisions of the Purchase Agreement and the transactions contemplated therein do not purport to be complete and are qualified in their entirety by reference to the full text of the Purchase Agreement, a copy of which is attached as Exhibit 2.1 to this Current Report on Form 8-K filed on June 17, 2021. The Operating Agreement is attached as an exhibit to the Purchase Agreement.

The Company utilizes the equity method of accounting for it's investment in SW Financial. There were no material gains or losses for the period of June 14, 2021 to June 30, 2021.

Note 6: Long Term Debt

Long-term debt as of June 30, 2021 and September 30, 2020 consisted of the following:

| | Ju | ne 30, 2021 | September 30, 2020 |
|--|----|-------------|--------------------|
| Bank of America Revolver Loan | \$ | — | \$ |
| Encina Business Credit Revolver Loan | | 11,523 | 14,886 |
| Texas Capital Bank Revolver Loan | | 7,497 | 7,115 |
| Crossroads Financial Revolver Loan | | — | 883 |
| Encina Business Credit Term Loan | | 1,405 | 1,663 |
| Note Payable Comvest Term Loan | | — | 5,554 |
| Note Payable to the Sellers of Vintage Stock | | 4,500 | 10,000 |
| Note #1 Payable to Banc of America Leasing & Capital LLC | | 587 | 1,229 |
| Note #3 Payable to Banc of America Leasing & Capital LLC | | 1,458 | 1,862 |
| Note #4 Payable to Banc of America Leasing & Capital LLC | | 448 | 572 |
| Note #5 Payable to Banc of America Leasing & Capital LLC | | 2,125 | 2,538 |
| Note #6 Payable to Banc of America Leasing & Capital LLC | | 653 | 758 |
| Note #7 Payable to Banc of America Leasing & Capital LLC | | 4,263 | 4,681 |
| Note #8 Payable to Banc of America Leasing & Capital LLC | | 3,051 | 3,091 |
| Note Payable to Extruded Fibers | | 1,000 | 2,900 |
| Note Payable to JCM Holdings | | 1,876 | — |
| Note Payable to the Sellers of Precision Marshall | | 2,500 | 2,500 |
| Note Payable to Store Capital Acquisitions, LLC | | 9,218 | 9,243 |
| Payroll Protection Program | | — | 6,151 |
| JanOne Inc. (Note 11) | | — | — |
| Isaac Capital Group | | 2,000 | 2,000 |
| Spriggs Investments, LLC | | 2,000 | 2,000 |
| Sellers of Lonesome Oak | | _ | 1,297 |
| Note payable to individuals, interest at 10-11% per annum, payable on a 90 day written notice, unsecured | | 707 | 707 |
| Note payable to individuals, interest at 7% per annum, unsecured | | 199 | _ |
| Note payable to individual, noninterest bearing, monthly payments of \$19 through March 2023 | | 553 | 810 |
| Total notes payable | | 57,563 | 82,440 |
| Less unamortized debt issuance costs | | (619) | (1,767) |
| Net amount | | 56,944 | 80,673 |
| Less current portion | | (8,100) | (13,283) |
| Long-term portion | \$ | 48,844 | \$ 67,390 |

Future maturities of long-term debt at June 30, 2021, are as follows which does not include related party debt separately stated:

| Twelve months ending June 30, | |
|-------------------------------|--------------|
| 2022 | \$ 8,100 |
| 2023 | 17,357 |
| 2024 | 14,755 |
| 2025 | 1,905 |
| 2026 | 3,487 |
| Thereafter | 11,959 |
| Total | \$ 57,563 |

Bank of America Revolver Loan

On July 6, 2015 (as amended), Marquis entered into a \$25,000 revolving credit agreement ("BofA Revolver") with Bank of America Corporation ("BofA"). The BofA Revolver is an asset-based facility that matures on January 31, 2025 and is secured by substantially all of Marquis' assets. Availability under the BofA Revolver is subject to a monthly borrowing base calculation. Marquis' ability to borrow under the BofA Revolver is subject to the satisfaction of certain conditions, including satisfying all loan covenants under the credit agreement with BofA.



The following tables summarize the BofA Revolver for the nine months ended June 30, 2021 and 2020 and as of June 30, 2021 and September 30, 2020:

| | During the nine months ended June 30, | | |
|--|---------------------------------------|----|--------|
| | 2021 | | 2020 |
| Cumulative borrowing during the period | \$ 99,137 | \$ | 85,563 |
| Cumulative repayment during the period | 102,854 | | 87,919 |
| Maximum borrowed during the period | _ | | 11,347 |
| Weighted average interest for the period | 0.00 % | | 2.87 % |
| | | | |
| | | | |

| | J | June 30, 2021 | | nber 30, 2020 |
|--------------------|----|---------------|----|---------------|
| Total availability | \$ | 26,765 | \$ | 21,732 |
| Total outstanding | | | | |

Total outstanding

Loans with Encina Business Credit, LLC

On July 14, 2020, Precision Marshall entered into a Loan and Security Agreement (the "Loan Agreement") with Encina Business Credit, LLC, as Agent (the "Agent"). The Loan Agreement provides for secured revolving loans (the "Encina Revolver Loans") in a principal amount not to exceed the lesser of (i) \$23,500 and (ii) a borrowing base equal to the sum of Precision's (a) 85% of eligible accounts receivable, plus (b) 85% of eligible inventory, subject to an eligible inventory sublimit that begins at \$14,000 and declines to \$12,000 during the term of the Loan Agreement, minus (c) customary reserves. The Encina Revolver Loans mature on July 14, 2023.

The following tables summarize the Encina Revolver Loans for the for thenine months ended June 30, 2021 and 2020 and as of June 30, 2021 and September 30, 2020:

| | During the nine months ended June 30, | | | υ, |
|--|---------------------------------------|--------|-----|--------|
| | | 2021 | 202 | 0 |
| Cumulative borrowing during the period | \$ | 32,711 | \$ | |
| Cumulative repayment during the period | | 36,338 | | — |
| Maximum borrowed during the period | | 1,250 | | _ |
| Weighted average interest for the period | | 6.50 % | | 0.00 % |

| | June 3 | June 30, 2021 | | nber 30, 2020 |
|--------------------|--------|---------------|----|---------------|
| Total availability | \$ | 5,439 | \$ | 421 |
| Total outstanding | | 11,523 | | 14,886 |

Texas Capital Bank Revolver Loan

On November 3, 2016, Vintage Stock entered into a \$12,000 credit agreement (as amended) with Texas Capital Bank ("TCB Revolver"). The TCB Revolver is afive-year, asset-based facility that is secured by substantially all of Vintage Stock's assets. Availability under the TCB Revolver is subject to a monthly borrowing base calculation. The TCB Revolver matures November 3, 2023.

The following tables summarize the TCB Revolver for thenine months ended June 30, 2021 and 2020 and as of June 30, 2021 and September 30, 2020:

| | During the nine months ended June 30, | | |
|--|---------------------------------------|----|--------|
| | 2021 | 20 | 020 |
| Cumulative borrowing during the period | \$ 68,892 | \$ | 46,792 |
| Cumulative repayment during the period | 68,510 | | 51,063 |
| Maximum borrowed during the period | 8,930 | | 11,798 |
| Weighted average interest for the period | 2.38 % | | 3.59 % |

| | June 30 | , 2021 | nber 30, 2020 |
|--------------------|---------|--------|---------------|
| Total availability | \$ | 4,503 | \$ 5,520 |
| Total outstanding | | 7,497 | 7,115 |



Crossroads Revolver

On March 15, 2019, ApplianceSmart, Inc. (the "Borrower"), entered into a Loan and Security Agreement (the "Crossroads Revolver") with Crossroads Financing, LLC ("Crossroads"), providing for a \$4,000 revolving credit facility, subject to a borrowing base limitation (the "ABL Facility"). The borrowing base for the ABL Facility at any time equals the lower of (i) up to 75% of inventory cost or (ii) up to 85% of net orderly liquidation value, in each case as further described in the Loan Agreement.

On March 3, 2020, the Company executed a guaranty agreement to Crossroads to induce Crossroads to continue to extend financial accommodations and consent to use of cash collateral to ApplianceSmart (the "Live Guaranty"). The amount of the guaranty is \$1,200. In addition, certain executive officers of the Borrower have agreed to provide validity guarantees.

On May 28, 2021, Crossroads and the Company entered into an Assignment and Assumption of Loan and Security Agreement pursuant to which, among other things, Crossroads assigned the Company all of Crossroads' rights, claims, title, and interest in and to the Crossroads Revolver in exchange for the payment in full of the Crossroads Revolver. In addition, on May 28, 2021, the Live Guaranty was terminated.

On December 9, 2019, ApplianceSmart filed a voluntary petition in the United States Bankruptcy Court for the Southern District of New York seeking relief under Chapter 11 of Title 11 of the United States Code. See Note 12 for a complete discussion.

As of June 30, 2021, the Company terminated the Crossroads Revolver and repaid the loan in full.

Note payable to JCM Holdings

During October 2020, Marquis purchased a manufacturing facility for \$2,500. Marquis had previously been leasing this facility. Additionally, Marquis entered into a \$2,000 loan agreement with the seller of the facility, which is secured by the facility, in order to complete the purchase of the facility. The loan bears interest at 6% due monthly and matures January 2030.

Comvest Loan

During January 2021, the Company paid the Comvest loan in full and, as a result, the loan agreement and the related instruments, documents, and agreements, were terminated.

Precision PPP Loan

During February 2021, Precision received notice that its \$1,383 payroll protection program loan has been forgiven and no amounts are owed.

Marquis PPP Loan

During June 2021, Marquis received notice that its \$4,768 payroll protection program loan has been forgiven and no amounts are owed.

Loan Covenant Compliance

We were in compliance as of June 30, 2021 with all covenants under our existing revolving and other loan agreements, with the exception of covenants related to the Crossroads Revolver.

Note 7: Stockholders' Equity

Series E Convertible Preferred Stock

As of June 30, 2021, and September 30, 2020, there were 47,840 and 47,840 shares outstanding of Series a Preferred Stock, respectively. During the nine months ended June 30, 2020, the Company repurchased 30,000 shares of Series E Convertible Preferred Stock for an aggregate purchase price of S. During July 2021, the Company paid all accrued and then outstanding Series E Convertible Preferred Stock dividends.

Treasury Stock

For the nine months ended June 30, 2021 and 2020 the Company purchased 34,935 and 212,728 shares of its common stock on the open market for \$409 and \$1,433, respectively.



Note 8: Warrants

As of September 30, 2020 the Company had 118,029 warrants to purchase shares of Series B Convertible Preferred Stock outstanding with a weighted average exercise price of \$20.80 expiring at various timeframes over the next two years. The Company and ICG previously entered into agreements whereby if the warrants were not exercised on or before the applicable expiration date, the applicable expiration date was deemed automatically extended for successive two-year periods, immediately prior to such expiration. During the nine months ended June 30, 2020, the Company recorded a fair value adjustment of \$368 related to the extension of warrants that expired during this period. There was no such adjustment during the nine months ended June 30, 2021.

In January 2021, all of the warrants were exercised (via cashless exercise) for shares of Series B Convertible Preferred Stock.

Note 9: Stock-Based Compensation

Our 2014 Omnibus Equity Incentive Plan (the "2014 Plan") authorizes the issuance of distribution equivalent rights, incentive stock options, non-qualified stock options, performance stock, performance units, restricted ordinary shares, restricted stock units, stock appreciation rights, tandem stock appreciation rights and unrestricted ordinary shares to our directors, officer, employees, consultants and advisors. The Company has reserved up to 300,000 shares of common stock for issuance under the 2014 Plan.

From time to time, the Company grants stock options to directors, officers, and employees. These awards are valued at the grant date by determining the fair value of the instruments, net of estimated forfeitures. The value of each award is amortized on a straight-line basis over the requisite service period.

The following table summarizes stock option activity for the twelve months endedSeptember 30, 2020 and the nine months ended June 30, 2021:

| | Number of Shares | Weighted Average Exercise Price | Weighted Average Remaining Contractual Life | Intrinsic Value |
|-----------------------------------|---------------------|--|--|--------------------|
| Outstanding at September 30, 2019 | 200,418 | \$ 16.37 | 2.40 | \$ 27 |
| Forfeited | (81,250) | | | |
| Outstanding at September 30, 2020 | 119,168 | \$ 19.07 | 2.71 | \$ _ |
| Exercisable at September 30, 2020 | 95,001 | \$ 15.50 | 1.55 | \$ _ |
| | | | | |
| Outstanding at September 30, 2020 | 119,168 | \$ 19.07 | 2.71 | \$ _ |
| Granted | 2,500 | \$ 42.75 | | |
| Exercised | (16,668) | \$ 10.86 | | |
| Outstanding at June 30, 2021 | 105,000 | \$ 20.93 | 2.95 | \$ 1,290 |
| Exercisable at June 30, 2021 | 90,500 | \$ 17.78 | 2.20 | \$ 1,290 |

The Company recognized compensation expense of \$(57) and \$19 during the three months ended June 30, 2021 and 2020, respectively, and \$230 and \$67 during the nine months ended June 30, 2021 and 2020, respectively, related to stock option awards granted to certain employees and officers based on the grant date fair value of the awards, net of estimated forfeitures and the revaluation for existing options whereby the expiration date was extended.

At June 30, 2021, the Company had \$69 of unrecognized compensation expense (net of estimated forfeitures) associated with stock option awards which the Company expects to recognize as compensation expense through December 2021.

The exercise price for stock options outstanding and exercisable outstanding atJune 30, 2021 is as follows:

| Outstanding | | Exercisable | |
|-------------------|---------------------|-------------------|---------------------|
| Number of Options | Exercise Price (\$) | Number of Options | Exercise Price (\$) |
| 25,000 | 10.00 | 25,000 | 10.00 |
| 6,250 | 12.50 | 6,250 | 12.50 |
| 6,250 | 15.00 | 6,250 | 15.00 |
| 25,000 | 15.18 | 25,000 | 15.18 |
| 8,000 | 23.41 | 8,000 | 23.41 |
| 1,250 | 23.89 | — | — |
| 8,000 | 27.60 | 8,000 | 27.60 |
| 8,000 | 31.74 | 8,000 | 31.74 |
| 8,000 | 36.50 | 4,000 | 36.50 |
| 8,000 | 41.98 | — | _ |
| 1,250 | 61.60 | _ | _ |
| 105,000 | | 90,500 | |

The following table summarizes information about the Company's non-vested shares outstanding as ofJune 30, 2021:

| Non-vested Shares | Number of Shares | Average Grant-Date Fair Value |
|----------------------------------|---------------------|-------------------------------------|
| Non-vested at September 30, 2020 | 24,167 | \$ 33.10 |
| Granted | 2,500 | \$ 23.89 |
| Vested | (12,167) | \$ 39.78 |
| Non-vested at June 30, 2021 | 14,500 | \$ 40.60 |

The following table depicts the Black-Scholes model valuation assumptions for the stock options granted during thenine months ended June 30, 2021. There were no stock option grants during the nine months ended June 30, 2020.

| Risk-free interest rate | 1.10% |
|------------------------------|---------|
| Expected life of the options | 6 years |
| Expected volatility | 97% |
| Expected dividend yield | 0% |

Note 10: Earnings Per Share

Net earnings per share is calculated using the weighted average number of shares of common stock outstanding during the applicable period. Diluted net earnings per share is computed using the weighted average number of shares of common stock outstanding and if dilutive, potential shares of common stock outstanding during the period. Potential shares of common stock consist of the additional shares of common stock issuable in respect of restricted share awards, stock options and convertible preferred stock. Preferred stock dividends are subtracted from net earnings to determine the amount available to common stockholders.



The following table presents the computation of basic and diluted net earnings per share:

| | Three Months Ended June 30, | | | | Nine Months Ended June 30 | | |
|--|-----------------------------|----|-----------|----|---------------------------|----|-----------|
| | 2021 | | 2020 | | 2021 | | 2020 |
| Basic | | | | | | | |
| Net income | \$ 9,938 | \$ | 3,585 | \$ | 24,085 | \$ | 6,451 |
| Less: preferred stock dividends | — | | — | | _ | | |
| Net income applicable to common stock | \$ 9,938 | \$ | 3,585 | \$ | 24,085 | \$ | 6,451 |
| | | | | | | | |
| Weighted average common shares outstanding | 1,566,064 | | 1,646,836 | | 1,563,025 | | 1,735,416 |
| Basic earnings per share | \$ 6.35 | \$ | 2.18 | \$ | 15.41 | \$ | 3.72 |
| Diluted | | | | | | | |
| Net income applicable to common stock | \$ 9,938 | \$ | 3,585 | \$ | 24,085 | \$ | 6,451 |
| Add: preferred stock dividends | _ | | _ | | _ | | _ |
| Net income applicable for diluted earnings per share | \$ 9,938 | \$ | 3,585 | \$ | 24,085 | \$ | 6,451 |
| | | | | | | | |
| Weighted average common shares outstanding | 1,566,064 | | 1,646,836 | | 1,563,025 | | 1,735,416 |
| Add: Options | 105,000 | | | | 105,000 | | _ |
| Add: Series B Preferred Stock | 1,578,950 | | 1,071,220 | | 1,578,950 | | 1,071,220 |
| Add: Series B Preferred Stock Warrants | _ | | 590,147 | | _ | | 590,147 |
| Add: Series E Preferred Stock | 47,840 | | 47,840 | | 47,840 | | 47,840 |
| Assumed weighted average common shares outstanding | 3,297,854 | | 3,356,043 | | 3,294,815 | | 3,444,623 |
| Diluted earnings per share | \$ 3.01 | \$ | 1.07 | \$ | 7.31 | \$ | 1.87 |

There are nil and 119,168 options to purchase shares of common stock that are anti-dilutive that are not included in thenine months ended June 30, 2021 and 2020 diluted earnings per share computations, respectively.

Note 11: Related Party Transactions

Transactions with Isaac Capital Fund and Capital Group LLC

As of June 30, 2021, Isaac Capital Group LLC ("ICG") owned 259,902 shares of Series B Preferred Stock that are convertible into1,299,510 shares of common stock. Jon Isaac is the President and sole member of ICG and accordingly has sole voting and dispositive power with respect to such shares. ICG beneficially owns 45.7% of the Company's outstanding capital stock. The holders of shares of the Series B Stock have agreed not to sell transfer, assign, hypothecate, pledge, margin, hedge, trade, or otherwise obtain or attempt to obtain any economic value from any of such shares or any shares into which they may be converted (e.g., common stock) or for which they may be exchanged. This "lockup" agreement expires on December 31, 2021. Jon Isaac, the Company's President and Chief Executive Officer, and manager and sole member of ICG, owns 213,677 shares of common stock and holds options to purchase up to25,000 shares of common stock at an exercise price of \$10.00 per share, all of which are currently exercisable.

ICG Term Loan

During 2015, Marquis entered into a mezzanine loan in the amount of up to \$7,000 (the "ICF Loan") with Isaac Capital Fund I, LLC ("ICF"), a private lender whose managing member is Jon Isaac, our President and Chief Executive Officer. On July 10, 2020, (i) ICF released and discharged Marquis from all obligations under the loan, (ii) ICF assigned all of its rights and obligations under the instruments, documents, and agreements with respect to the ICG Loan to ICG, of which Jon Isaac, our President and Chief Executive Officer, is the sole member, and (iii) Live Ventures borrowed \$ 2.0 million (the "ICG Loan") from ICG using substantially the documentation from the ICF Loan. The ICG Loan matures on May 1, 2025 and bears interest at a rate of 12.5% Interest is payable in arrears on the last day of each month, commencing July 31, 2020. As of June 30, 2021, and September 30, 2020, there was \$2,000 outstanding on this loan.

ICG Revolving Promissory Note

On April 9, 2020, the Company entered into an unsecured revolving line of credit promissory note whereby ICG agreed to provide the Company with a \$,000 revolving credit facility (the "ICG Revolver"). The ICG Revolver bears interest at 10.0% per annum and provides for the payment of interest monthly in arrears and maturesApril 2023. As of June 30, 2021, the Company has not drawn on the revolving promissory note.



Series B Preferred Stock Warrants

As discussed in Note 8, the warrants were set to expire at various times over the nextwo years, subject to the automatic extension discussed in Note 8. All of these warrants were exercised by cashless exercise during January 2021.

Transactions with JanOne Inc.

Lease agreement

Customer Connexx LLC, a wholly-owned subsidiary of JanOne Inc. ("JanOne"), rents approximately9,900 square feet of office space from the Company at its Las Vegas office which totals 16,500 square feet. JanOne paid the Company \$56 and \$97 in rent and other reimbursed expenses for thethree months ended June 30, 2021 and 2020, respectively. JanOne paid the Company \$106 and \$278 in rent and other reimbursed expenses for thenine months ended June 30, 2021 and 2020, respectively. JanOne paid the Company \$106 and \$278 in rent and other reimbursed expenses for thenine months ended June 30, 2021 and 2020, respectively. Tony Isaac and Virland Johnson are President and Chief Executive Officer and Board of Directors member, and the Chief Financial Officer of JanOne, respectively.

Note payable

On December 30, 2017, ApplianceSmart Holdings Inc. ("ASH") entered into a Stock Purchase Agreement (the "Agreement") with Appliance Recycling Centers of America, Inc. (now JanOne Inc.) (the "Seller") and ApplianceSmart, Inc. ("ApplianceSmart"), a subsidiary of the Seller. Pursuant to the Agreement, ASH purchased (the "Transaction") from the Seller all of the issued and outstanding shares of capital stock of ApplianceSmart in exchange for \$6,500 (the "Purchase Price"). ASH was required to deliver the Purchase Price, and a portion of the Purchase Price was delivered, to the Seller prior to March 31, 2018. Between March 31, 2018 and April 24, 2018, ASH and the Seller negotiated in good faith the method of payment of the remaining outstanding balance of the Purchase Price.

On April 25, 2018, ASH delivered to the Seller that certain Promissory Note (the "ApplianceSmart Note") in the original principal amount of \$,919 (the "Original Principal Amount"), as such amount may be adjusted per the terms of the ApplianceSmart Note. The ApplianceSmart Note is effective as of April 1, 2018 and matures on April 1, 2021 (the "Maturity Date"). The ApplianceSmart Note bears interest at 5% per annum with interest payable monthly in arrears. Ten percent of the outstanding principal amount will be repaid annually on a quarterly basis, with the accrued and unpaid principal due on the Maturity Date. ApplianceSmart has agreed to guaranty repayment of the ApplianceSmart Note. The remaining \$2,581 of the Purchase Price was paid in cash by ASH to the Seller. ASH may reborrow funds, and pay interest on such re-borrowings, from the Seller up to the Original Principal Amount. As of March 31, 2021, and September 30, 2020, there was \$2,826 principal outstanding on the ApplianceSmart Note.

On December 26, 2018, ASH and the Seller amended and restated the ApplianceSmart Note to, among other things, grant the Seller a security interest in the assets of ASH and ApplianceSmart in accordance with the terms of separate security agreements entered into between ASH and ApplianceSmart, respectively, and the Seller.

On December 9, 2019, ApplianceSmart filed a voluntary petition in the United States Bankruptcy Court for the Southern District of New York seeking relief under Chapter 11 of Title 11 of the United States Code. See Note 12 for a complete discussion.

Transactions with Vintage Stock CEO

Note Payable to the Sellers of Vintage Stock

In connection with the purchase of Vintage Stock, on November 3, 2016, Vintage Stock entered into a seller financed mezzanine loan in the amount of \$10,000 (as amended, the "Sellers Subordinated Acquisition Note") with the previous owners of Vintage Stock, one of whom was Rodney Spriggs, the President and Chief Executive Officer of Vintage Stock, Inc., a wholly-owned subsidiary of the Company. The Sellers Subordinated Acquisition Note bears interest at 8% per annum, with interest payable monthly in arrears. The Sellers Subordinated Acquisition Note, has a maturity date of September 23, 2023. Mr. Spriggs holds a 41% interest in the Sellers Subordinated Acquisition Note. As of June 30, 2021, the amount owed was \$4,500.

Spriggs Promissory Note

On July 10, 2020, the Company executed a promissory note (the "Spriggs Promissory Note") in favor of Spriggs Investments LLC ("Spriggs Investments"), a limited liability company whose sole member is Mr. Spriggs. The Spriggs Promissory Note memorializes a loan by Spriggs Investments to the Company in the initial principal amount of \$2,000 (the "Spriggs Loan"). The Spriggs Loan matures onJuly 10, 2022 and bears simple interest at a rate of 10.0% per annum. Interest is payable in arrears on the last day of each month, commencing July 31, 2020. the Company may prepay the Spriggs Loan in whole or in part at any time or from time to time without penalty or premium by paying the principal amount to be prepaid, together with accrued interest thereon to the date of prepayment. The Company used the proceeds from the Spriggs Loan to finance, in part, the acquisition of Precision Marshall. The Spriggs Promissory



Note contains events of default and other provisions customary for a loan of this type. The Spriggs Loan was guaranteed by Jon Isaac, Live Ventures' President and Chief Executive Officer, and by ICG.

Note 12: Commitments and Contingencies

Litigation

SEC Investigation

On February 21, 2018, the Company received a subpoena from the Securities and Exchange Commission ("SEC") and a letter from the SEC stating that it is conducting an investigation. The subpoena requested documents and information concerning, among other things, the restatement of the Company's financial statements for the quarterly periods ended December 31, 2016, March 31, 2017, and June 30, 2017, the acquisition of Marquis Industries, Inc., Vintage Stock, Inc., and ApplianceSmart, Inc., and the change in auditors. On August 12, 2020, three of the Company's corporate executive officers (together, the "Executives") each received a "Wells Notice" from the Staff of the SEC relating to the Company's SEC investigation. On October 7, 2020, the Company received a "Wells Notice" from the Staff of the SEC relating to the Company's related to, among other things, the Company's reporting of its financial performance for its fiscal year ended September 30, 2016, certain disclosures related to executive compensation, and its previous acquisition of ApplianceSmart.

On August 2, 2021, the SEC filed a civil complaint (the "SEC Complaint") in the United States District Court for the District of Nevada naming the Company and two of its executive officers as defendants (collectively, the "Defendants"). The SEC Complaint alleges various financial, disclosure, and reporting violations related to income and earnings per share, purported undisclosed stock promotion and trading, and undisclosed executive compensation from 2016 through 2018. The violations are brought under Section 10(b) of the Securities Exchange Act of 1934 (the "Exchange Act") and Rule 10b-5; Sections 13(a), 13(b)(2)(B) and 13(b)(5) of the Exchange Act and Rules 12b-20, 13a-13, Rule 13b2-1, 13b2-2; Section 14(a) of the Exchange Act and Rule 14a-3; and Section 17(a) of the Securities Act of 1933. The SEC seeks permanent injunctions against the Defendants, officer-and-director bars, disgorgement of profits, and civil penalties. The foregoing is only a general summary of the SEC Complaint, which may be accessed on the SEC's website at https://www.sec.gov/litigation/litreleases/2021/lr25155.htm. The Company disputes and denies the allegations and intends to vigorously defend against the claims.

On October 1, 2018, the Company received a letter from the SEC requesting information regarding a potential violation of Section 13(a) of the Securities Exchange Act of 1934, based upon the timing of the Company's Form 8-K filed on February 14, 2018. The Company provided a response to the SEC on October 26, 2018. The Company is cooperating with the SEC in its inquiry.

Class Action and Shareholder Derivative Lawsuit

On August 13, 2021, Daniel E. Sieggreen filed a individually and on behalf of all others similarly situated (the "Sieggreen Class Action"), filed a class action complaint for violations of federal securities laws in the United States District Court for the District of Nevada naming the Defendants, seeking to recover damages for alleged violations under Sections 10(b) and 20(a) the Exchange Act. The complaint alleges that the Defendants made materially false and/or misleading statements, as well as failed to disclose material adverse facts about the Company's business, operations, and prospects. The Defendants dispute and deny the allegations and intend to vigorously defend themselves against the claims.

ApplianceSmart Bankruptcy and Other ApplianceSmart Related Litigation Matters

On August 4, 2020, Valassis Communications, Inc. and Valassis Digital Corp. (collectively, "Valassis") filed suit against ApplianceSmart Holdings LLC ("ApplianceSmart Holdings") in the State of Michigan, Third Judicial Circuit, Wayne County, alleging, among other things, breach of contract and account stated and seeking damages of approximately \$700. On June 21, 2021, ApplianceSmart Holdings and Valassis entered into a Confidential Settlement Agreement and Release pursuant to which, among other things, ApplianceSmart Holdings caused \$10 to be paid to Valassis in exchange for dismissal of this litigation with prejudice. In addition, Valassis released ApplianceSmart Holdings, ApplianceSmart, the Company and all of their respective subsidiaries and affiliates from all other claims Valassis may have, including in connection with the Chapter 11 Case (as defined below).

On December 12, 2019, Crossroads Center LLC served a lawsuit against ApplianceSmart in the District Court for the State of Minnesota, County of Olmsted, alleging, among other things, breach of contract and seeking damages in excess of \$64. This matter has been stayed as a result of the Chapter 11 Case.

On December 9, 2019, ApplianceSmart filed a voluntary petition (the "Chapter 11 Case") in the United States Bankruptcy Court for the Southern District of New York (the "Bankruptcy Court") seeking relief under Chapter 11 of Title 11 of the United States Code (the "Bankruptcy Code"). The bankruptcy affects Live Ventures' indirect subsidiary ApplianceSmart only and does not affect any other subsidiary of Live Ventures, or Live Ventures itself. ApplianceSmart expects to continue to operate its business in the ordinary course of business as debtor-in-possession under the jurisdiction of the Bankruptcy Court and in accordance with applicable provisions of the



Bankruptcy Code and the orders of the Bankruptcy Court. In addition, the Company reserves its right to file a motion seeking authority to use cash collateral of the lenders under ApplianceSmart's reserve-based revolving credit facility. The case is being administrated under the caption *In re: ApplianceSmart, Inc.* (case number 19-13887). Court filings and other information related to the Chapter 11 Case are available at the PACER Case Locator website for those registered to do so or at the Courthouse located at One Bowling Green, Manhattan, New York 10004.

ApplianceSmart's balance sheet as of June 30, 2021 is below. The debtor in possession assets and liabilities are primarily related to assets and liabilities incurred prepetition and are subject to compromise.

| | June 30, 2021 (Unaudited) |
|--|------------------------------|
| Assets | |
| Cash | \$ 6 |
| Inventories, net | 156 |
| Total debtor in possession assets | 162 |
| Right of use asset - operating leases | 640 |
| Other | 10 |
| Total assets | \$ 812 |
| Liabilities and Stockholders' Equity | |
| Liabilities: | |
| Accounts payable | \$ 5,419 |
| Accrued liabilities | 2,963 |
| Notes payable related parties, including current portion | 2,826 |
| Total debtor in possession liabilities | 11,208 |
| Accounts payable | 77 |
| Accrued liabilities | 635 |
| Lease obligation - operating leases | 666 |
| Taxes payable | 859 |
| Total liabilities | 13,445 |
| Stockholders' equity: | |
| Intercompany | 2,434 |
| Accumulated deficit | (15,067) |
| Total stockholders' equity | (12,633) |
| Total liabilities and stockholders' equity | \$ 812 |

ApplianceSmart's statement of operations for the period of October 1, 2020 through June 30, 2021 is below:

| | Nine months ended June 3 |), 2021 (unaudited) |
|--|--------------------------|---------------------|
| Revenues | \$ | 876 |
| Cost of revenues | | 484 |
| Gross profit | | 392 |
| | | |
| Operating expenses: | | |
| General and administrative expenses | | 641 |
| Total operating expenses | | 641 |
| Operating income | | (249) |
| Other (expense) income: | | |
| Interest expense, net | | (97) |
| Accounts payable settlement | | 694 |
| Other income (expense) | | 280 |
| Total other (expense) income, net | | 877 |
| Income before provision for income taxes | \$ | 628 |

On November 22, 2019, Haier US Appliance Solutions, Inc. d/b/a GE Appliances filed suit against ApplianceSmart in the District Court for the State of Minnesota, County of Hennepin (the "Hennepin Court") alleging, among other things, breach of contract and seeking damages in excess of \$250. This matter has been stayed as a result of the Chapter 11 Case.



On October 16, 2019, VanMile, LLC filed a lawsuit against ApplianceSmart in the Magistrate Court of Gwinnett County, State of Georgia alleging unpaid invoices and seeking damages therefor. Plaintiff is seeking damages of \$15. This matter has been stayed as a result of the Chapter 11 Case.

On September 12, 2019, Fisher & Paykel Appliances, Inc. initiated an arbitration against ApplianceSmart in San Diego alleging breach of contract and seeking damages in excess of \$100. This matter has been stayed as a result of the Chapter 11 Case.

On July 22, 2019, Trustee Main/270, LLC (the "Reynoldsburg Landlord") filed a lawsuit against ApplianceSmart and JanOne Inc. (formerly known as Appliance Recycling Centers of America, Inc.) ("JanOne") in the Franklin County Common Pleas Court in Columbus, Ohio, alleging, with respect to ApplianceSmart, default under a lease agreement and, with respect to JanOne, guaranty of lease. The complaint sought damages of \$1,530 attorney fees, and other charges. On or about September 27, 2019, the parties entered into a second lease modification agreement and ratification of agreement (the "Second Lease Modification Agreement") whereby the Reynoldsburg Landlord restored ApplianceSmart's access to the property. Pursuant to the terms of the Second Lease Modification Agreement, in exchange for such restored access, ApplianceSmart paid the Reynoldsburg Landlord \$141 in partial satisfaction of past due rent and costs and the Reynoldsburg Landlord agreed to reduced minimum annual rent for the remainder of the term and waived the rent due for October 2019, December 2019, and January 2020. In addition, JanOne ratified its guaranty under the lease.

On August 29, 2019, Martin Drive, LLC filed suit against ApplianceSmart in the Hennepin Court, alleging, among other things, breach of contract and failure to pay rent under the terms of a lease agreement. The plaintiff was awarded a default judgment in the aggregate amount of \$265. This matter has been stayed as a result of the Chapter 11 Case.

On August 27, 2019, CH Robinson Worldwide, Inc. served a lawsuit against ApplianceSmart in the District Court for the State of Minnesota, County of Carver, alleging, among other things, breach of contract and seeking damages in excess of \$140. This matter has been stayed as a result of the Chapter 11 Case.

On June 19, 2019, Graceland Retail 2017 LLC filed suit against ApplianceSmart in the Court of Common Pleas in Franklin County, Ohio, alleging, among other things, breach of contract and failure to pay rent under the terms of a lease agreement. The plaintiff was seeking damages of approximately \$940. This matter has been stayed as a result of the Chapter 11 Case.

Generally

We are involved in various claims and lawsuits arising in the normal course of business. The ultimate results of claims and litigation cannot be predicted with certainty. We currently believe that the ultimate outcome of such lawsuits and proceedings will not, individually or in the aggregate, have a material adverse effect on our consolidated financial position, results of operations or cash flows.

Operating Leases and Service Contracts

The Company leases its office, retail, and warehouse space under various long-term operating leases expiring at various times through fiscal year 2040.

During fiscal 2019, as a result of our decision to close certain ApplianceSmart retail locations, we recorded a liability for the estimated remaining lease payments and early termination charges, as applicable, of \$724. As of June 30, 2021, this amount has been reduced to \$405.

Warranties

During 2019, the Company became the principal for certain extended warranties, as a result, warranty reserves are included in accrued liabilities in our consolidated balance sheet. The following table summarizes the warranty reserve activity for the nine months ended June 30, 2021:

| Beginning balance, September 30, 2020 | \$ 206 |
|---------------------------------------|-----------|
| Warranties issued/accrued | _ |
| Warranty settlements | (61) |
| Ending balance, June 30, 2021 | \$ 145 |



Note 13: Segment Reporting

The Company operates in three segments which are characterized as: (1) Retail, (2) Flooring Manufacturing, and (3) Steel Manufacturing. The Retail segment consists of Vintage Stock and ApplianceSmart, the Flooring Manufacturing Segment consists of Marquis, and the Steel Manufacturing Segment consists of Precision Marshall.

The following tables summarize segment information for the three and nine months ended June 30, 2021 and 2020:

| Retail S $21,719$ S 14259 S $68,002$ S $54,733$ Steel Manufacturing 13,018 - 36,546 - - $26,546$ - Corporate & other 124 134 373 424 - $36,546$ - - $36,546$ - - $36,546$ - - $36,546$ - - $36,546$ - - $36,546$ - - $36,546$ - - $36,546$ - - $36,546$ - - $36,546$ - - $36,546$ - - $36,6701$ S $19,9464$ $21,255$ S $36,701$ S $29,464$ $21,255$ S 5665 - - $36,656$ - - $36,656$ - - $36,701$ S $27,855$ S $51,115$ Operating income dos) R Retail S $3,600$ S $22,855$ $51,424$ S | | | For the Three Mont 2021 | ths End | ed June 30, 2020 | | For the Nine Month 2021 | ıs Ende | ed June 30, 2020 |
|--|---|----|----------------------------|---------|---------------------------------------|----|---------------------------------------|----------|---|
| Flooring Manufacturing $34,234$ $28,079$ $97,428$ $75,747$ Steel Manufacturing $13,018$ | Revenues | | | | | | | | |
| Sted Manufacturing 13,018 | Retail | \$ | 21,719 | \$ | 14,259 | \$ | 68,092 | \$ | 54,733 |
| $\begin{array}{c c c c c c c c c c c c c c c c c c c $ | Flooring Manufacturing | | 34,234 | | 28,079 | | 97,428 | | 75,747 |
| S 69,095 S 42,472 S 202,439 S 130,904 Gross profit | Steel Manufacturing | | 13,018 | | — | | 36,546 | | — |
| Gross profit Retail S 11.684 S 8.009 S 36.701 S 29.464 Flooring Manufacturing 9.857 8.579 28.204 21.255 Steel Manufacturing 3.409 - 8.565 - Corporate & other 116 125 355 396 Corporate & other 116 125 355 396 Operating income (loss) Retail S 3.860 S 2.285 S 13.424 S 5.481 Flooring Manufacturing 3.997 4.280 14.158 9.381 - - 3.814 - - Corporate & other (1.553) (575) (4.748) (2.317) S 8.212.555 - - 3.814 - - - 3.814 - - Corporate & other (1.553) (575) (4.748) (2.317) S 8.22 5.990 2.6.648 12.545 Depreciation and amortization S 3.72 S 4.55 | Corporate & other | | 124 | | 134 | | 373 | | 424 |
| Retail \$ 11,684 \$ 8,009 \$ 36,701 \$ 29,204 21,255 Steel Manufacturing 3,409 - - 8,565 - - - 8,565 - - - 8,565 - - - 8,565 - - - 8,565 - - - 8,565 - - - 8,565 - - - 8,565 - - - 8,565 - - - 8,565 - | | \$ | 69,095 | \$ | 42,472 | \$ | 202,439 | \$ | 130,904 |
| Retail S 11,684 S 8,009 S 36,701 S 29,204 21,255 Steel Manufacturing 3,409 8,565 Corporate & other 116 125 3,555 396 S 25,066 S 16,713 S 73,825 S 51,115 Operating income (loss) 3,860 S 2,285 S 13,424 S 5,481 Flooring Manufacturing 3,997 4,280 14,158 9,381 Steel Manufacturing 1,928 3,814 Corporate & other (1,553) (575) (4,748) (2,317) S 8,232 S 5,990 S 26,648 S 12,245 Depreciation and amortization - - 1,10 S 1,404 - - Corporate & other 11 20 31 57 - - 1,404 - - Corporat | Gross profit | | | | | | | | |
| Flooring Manufacturing 9,857 8,579 28,204 21,255 Steel Manufacturing 3,409 - $8,565$ - Corporate & other 116 125 355 396 Operating income (loss) - | | \$ | 11.684 | \$ | 8.009 | \$ | 36,701 | \$ | 29,464 |
| Steel Manufacturing $3,409$ $ 8,565$ $-$ Corporate & other 116 125 335 396 S $25,066$ \$ $16,713$ \$ $73,825$ \$ $51,115$ Operating income (loss) $ 3,840$ \$ $2,285$ \$ $13,424$ \$ $5,481$ Steel Manufacturing $3,997$ $4,280$ $14,158$ $9,381$ Steel Manufacturing $1,928$ $ 3,814$ $ -$ Corporate & other $(1,553)$ (575) $(4,748)$ $(2,317)$ Depreciation and amortization S $8,232$ $$ 5790 $ 26,648 $ 12,545 1.100 $ 1.404 Flooring Manufacturing $ 372 $ 455 $ 1.110 $ 1.404 Flooring Manufacturing $ $372 $ 455 $ 1.100 $ $ $ $ $ $ $ $ $ $ $ $<<$ | | | | * | · · · · · · · · · · · · · · · · · · · | Ŧ | · · · · · · · · · · · · · · · · · · · | + | , |
| Corporate & other 116 125 355 396 S 25,066 S 16,713 S 73,825 S 51,115 Operating income (toss) N <th< td=""><td></td><td></td><td></td><td></td><td>,</td><td></td><td>,</td><td></td><td></td></th<> | | | | | , | | , | | |
| S 25,066 S 16,713 S 73,825 S 51,115 Operating income (loss) Retail S 3,860 S 2,285 S 13,424 S 5,481 Flooring Manufacturing 3,997 4,280 14,158 9,381 9,381 Steel Manufacturing 1,928 3,814 3,814 (2,377) Corporate & other (1,553) (6755) (4,748) (2,317) (2,345) (2,317) Depreciation and amortization \$ 8,232 \$ 5,990 \$ 26,648 \$ 12,545 Depreciation and amortization \$ 882 1,001 2,754 2,493 Steel Manufacturing 405 - 1,194 - - Corporate & other 11 20 31 57 5 1,670 \$ 1,476 \$ 5,089 \$ 3,954 Interest expenses - 789 - 789 - 789 <td>-</td> <td></td> <td>,</td> <td></td> <td>125</td> <td></td> <td></td> <td></td> <td>396</td> | - | | , | | 125 | | | | 396 |
| Retail \$ 3,860 \$ 2,285 \$ 13,424 \$ 5,481 Flooring Manufacturing 3,997 4,280 14,158 9,381 Steel Manufacturing 1,928 - 3,814 Corporate & other (1,553) (575) (4,748) (2,317) Steel Manufacturing \$ 2,322 \$ 5,990 \$ 26,648 \$ 12,545 Depreciation and amortization * * * * Retail \$ 372 \$ 455 \$ 1,110 \$ 1,404 Flooring Manufacturing 882 1,001 2,754 2,493 Steel Manufacturing 405 - 1,194 - Corporate & other 11 20 31 57 Interest expenses * 1,476 \$ 5,089 \$ 3,954 Interest expenses * * 78 440 1,436 1,270 Steel Manufacturing 2,33 - 789 - * 78 Retail \$ 9,928 \$ 1,155 \$ 4,057 \$ 3,782 * 398 56 Flooring Manufac | | \$ | | \$ | | \$ | | \$ | |
| Retail \$ 3,860 \$ 2,285 \$ 13,424 \$ 5,481 Flooring Manufacturing 3,997 4,280 14,158 9,381 Steel Manufacturing 1,928 3,814 Corporate & other (1,533) (575) (4,748) (2,317) Steel Manufacturing \$ 232 \$ 5,990 \$ 26,648 \$ 12,545 Depreciation and amortization ************************************ | Onerating income (loss) | | | | | | | | |
| Flooring Manufacturing 3,997 4,280 14,158 9,381 Steel Manufacturing 1,928 3,814 Corporate & other (1,553) (575) (4,748) (2,317) S 8,232 \$5,990 \$26,648 \$12,545 Depreciation and amortization \$372 \$455 \$1,110 \$1,404 Flooring Manufacturing 882 1,001 2,754 2,493 Steel Manufacturing 405 1,104 Corporate & other 11 20 31 57 Interest expenses \$1,670 \$1,476 \$5,089 \$3,954 Interest expenses \$2 \$692 \$1,434 \$2,456 Flooring Manufacturing 378 440 1,436 1,270 Steel Manufacturing 378 440 1,436 1,270 Steel Manufacturing 378 440 1,436 1,270 Steel Manufacturing 135 23 398 56 Flooring Manufacturing \$1,155 \$4,057 \$3,321 Cor | | \$ | 3 860 | ¢. | 2 285 | ¢ | 13 424 | ¢ | 5 /81 |
| Steel Manufacturing 1,928 3,814 Corporate & other (1,553) (575) (4,748) (2,317) Seel Manufacturing \$ 8,232 \$ 5,990 \$ 26,648 \$ 12,545 Depreciation and amortization 1,10 \$ 1,404 Flooring Manufacturing 882 1,001 2,754 2,493 Steel Manufacturing 405 1,194 Corporate & other 11 20 31 57 Interest expenses 1,476 \$ 5,089 \$ 3,954 Retail \$ 192 \$ 692 \$ 1,434 \$ 2,456 Flooring Manufacturing 378 440 1,436 1,270 Steel Manufacturing 233 789 Corporate & other 135 23 398 56 Flooring Manufacturing 5 4,352 \$ 1,871 \$ 12,980 \$ 3,321 Net income (loss) before provision for income taxes 7,89 Retail \$ 4,322 \$ 1,871 \$ 12,980 \$ 3,321 | | φ | , | φ | , | φ | , | φ | |
| Corporate & other (1,553) (575) (4,748) (2,317) § 8,232 § 5,990 § 26,648 § 12,545 Depreciation and amortization Retail \$ 372 \$ 455 \$ 1,110 \$ 1,404 Flooring Manufacturing 882 1,001 2,754 2,493 Steel Manufacturing 405 1,194 Corporate & other 11 20 31 57 Ketail \$ 1,670 \$ 1,476 \$ 5,089 \$ 3,954 Interest expenses 1,134 77 789 Retail \$ 192 \$ 692 \$ 1,434 \$ 2,456 Flooring Manufacturing 378 440 1,436 1,270 S 439 789 Corporate & other 135 23 3988 56 3,782 | | | | | 4,200 | | | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| § 8,232 § 5,990 § 26,648 § 12,545 Depreciation and amortization 372 \$ 455 \$ 1,110 \$ 1,404 Retail \$ 372 \$ 455 \$ 1,110 \$ 1,404 Flooring Manufacturing 405 1,194 Corporate & other 11 20 31 57 Interest expenses \$ 1,670 \$ 1,476 \$ 5,089 \$ 3,954 Interest expenses 1,434 \$ 2,456 5 1,270 \$ 1,436 1,270 \$ 1,436 1,270 \$ 1,436 1,270 \$ 1,270 \$ 378 4400 1,436 1,270 \$ 789 789 789 789 789 789 | - | | | | (575) | | | | (2 317) |
| Retail \$ 372 \$ 455 \$ 1,110 \$ 1,404 Flooring Manufacturing 882 1,001 2,754 2,493 Steel Manufacturing 405 1,194 Corporate & other 11 20 31 57 \$ 1,670 \$ 1,476 \$ 5,089 \$ 3,954 Interest expenses \$ 1,670 \$ 1,476 \$ 5,089 \$ 3,954 Interest expenses | | \$ | | \$ | | \$ | | \$ | |
| Retail \$ 372 \$ 455 \$ 1,110 \$ 1,404 Flooring Manufacturing 882 1,001 2,754 2,493 Steel Manufacturing 405 1,194 Corporate & other 11 20 31 57 \$ 1,670 \$ 1,476 \$ 5,089 \$ 3,954 Interest expenses \$ 1,670 \$ 1,476 \$ 5,089 \$ 3,954 Interest expenses <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<> | | | | | | | | | |
| Flooring Manufacturing 882 1,001 2,754 2,493 Steel Manufacturing 405 - 1,194 - Corporate & other 11 20 31 57 Steel Manufacturing \$ 1,670 \$ 1,476 \$ 5,089 \$ 3,954 Interest expenses - | | | | • | | • | | ^ | |
| Steel Manufacturing 405 1,194 Corporate & other 11 20 31 57 S 1,670 S 1,476 S 5,089 S 3,954 Interest expenses | | \$ | | \$ | | \$ | · · · · · | \$ | · · · · · · · · · · · · · · · · · · · |
| Corporate & other 11 20 31 57 § 1,670 § 1,476 § 5,089 § 3,954 Interest expenses Retail \$ 192 \$ 692 \$ 1,434 \$ 2,456 Flooring Manufacturing 378 440 1,436 1,270 Steel Manufacturing 233 789 Corporate & other 135 23 398 56 § 938 \$ 1,155 \$ 4,057 \$ 3,782 Net income (loss) before provision for income taxes \$ 4,322 \$ 1,871 \$ 12,980 \$ 3,321 Flooring Manufacturing 8,271 3,690 17,164 7,681 Steel Manufacturing 1,431 3,727 Corporate & other (1,388) (553) (2,583) (2,149) | | | | | · · · · · · | | | | · · · · · · |
| § 1,670 § 1,476 § 5,089 § 3,954 Interest expenses Retail \$ 192 \$ 692 \$ 1,434 \$ 2,456 Flooring Manufacturing 378 440 1,436 1,270 Steel Manufacturing 233 789 Corporate & other 135 23 398 56 § 938 \$ 1,155 \$ 4,057 \$ 3,782 Net income (loss) before provision for income taxes <td< td=""><td>-</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<> | - | | | | | | | | |
| Interest expenses Interest expenses Retail \$ 192 \$ 692 \$ 1,434 \$ 2,456 Flooring Manufacturing 378 440 1,436 1,270 Steel Manufacturing 233 789 Corporate & other 135 23 398 56 \$ 938 \$ 1,155 \$ 4,057 \$ 3,782 Net income (loss) before provision for income taxes <t< td=""><td>Corporate & other</td><td>¢</td><td></td><td>¢</td><td></td><td>¢</td><td></td><td>¢</td><td></td></t<> | Corporate & other | ¢ | | ¢ | | ¢ | | ¢ | |
| Retail \$ 192 \$ 692 \$ 1,434 \$ 2,456 Flooring Manufacturing 378 440 1,436 1,270 Steel Manufacturing 233 789 Corporate & other 135 23 398 56 \$ 938 \$ 1,155 \$ 4,057 \$ 3,782 Net income (loss) before provision for income taxes | | \$ | 1,070 | 3 | 1,470 | 2 | 5,089 | \$ | 3,954 |
| Flooring Manufacturing 378 440 1,436 1,270 Steel Manufacturing 233 789 Corporate & other 135 23 398 56 \$ 938 \$ 1,155 \$ 4,057 \$ 3,782 Net income (loss) before provision for income taxes | Interest expenses | | | | | | | | |
| Steel Manufacturing 233 789 Corporate & other 135 23 398 56 \$ 938 \$ 1,155 \$ 4,057 \$ 3,782 Net income (loss) before provision for income taxes Retail \$ 4,322 \$ 1,871 \$ 12,980 \$ 3,321 Flooring Manufacturing 8,271 3,690 17,164 7,681 Steel Manufacturing 1,431 3,727 Corporate & other (1,388) (553) (2,583) (2,149) | Retail | \$ | | \$ | ** = | \$ | 1,434 | \$ | 2,456 |
| Corporate & other 135 23 398 56 § 938 § 1,155 § 4,057 § 3,782 Net income (loss) before provision for income taxes - <td< td=""><td></td><td></td><td>378</td><td></td><td>440</td><td></td><td>1,436</td><td></td><td>1,270</td></td<> | | | 378 | | 440 | | 1,436 | | 1,270 |
| § 938 § 1,155 § 4,057 § 3,782 Net income (loss) before provision for income taxes Retail \$ 4,322 \$ 1,871 \$ 12,980 \$ 3,321 Flooring Manufacturing 8,271 3,690 17,164 7,681 Steel Manufacturing 1,431 - 3,727 - Corporate & other (1,388) (553) (2,583) (2,149) | Steel Manufacturing | | 233 | | — | | 789 | | — |
| Net income (loss) before provision for income taxes Retail \$ 4,322 \$ 1,871 \$ 12,980 \$ 3,321 Flooring Manufacturing 8,271 3,690 17,164 7,681 Steel Manufacturing 1,431 - 3,727 - Corporate & other (1,388) (553) (2,583) | Corporate & other | | | | 23 | | 398 | | |
| Retail \$ 4,322 \$ 1,871 \$ 12,980 \$ 3,321 Flooring Manufacturing 8,271 3,690 17,164 7,681 Steel Manufacturing 1,431 - 3,727 - Corporate & other (1,388) (553) (2,583) (2,149) | | \$ | 938 | \$ | 1,155 | \$ | 4,057 | \$ | 3,782 |
| Retail \$ 4,322 \$ 1,871 \$ 12,980 \$ 3,321 Flooring Manufacturing 8,271 3,690 17,164 7,681 Steel Manufacturing 1,431 - 3,727 - Corporate & other (1,388) (553) (2,583) (2,149) | Net income (loss) before provision for income taxes | | | | | | | | |
| Flooring Manufacturing 8,271 3,690 17,164 7,681 Steel Manufacturing 1,431 - 3,727 - Corporate & other (1,388) (553) (2,583) (2,149) | | \$ | 4,322 | \$ | 1,871 | \$ | 12,980 | \$ | 3,321 |
| Steel Manufacturing 1,431 — 3,727 — Corporate & other (1,388) (553) (2,583) (2,149) | Flooring Manufacturing | | | | · · · · · · · · · · · · · · · · · · · | | | | |
| | | | | | | | , | | |
| | Corporate & other | | (1,388) | | (553) | | (2,583) | | (2,149) |
| | | \$ | 12,636 | \$ | 5,008 | \$ | 31,288 | \$ | 8,853 |

Note 14: Subsequent Events

The Company evaluated subsequent events through the date of this Quarterly Report noting no reportable events other than the SEC complaint discussed in Note 12.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

For a description of our significant accounting policies and an understanding of the significant factors that influenced our performance during the three and nine months ended June 30, 2021, this "Management's Discussion and Analysis of Financial Condition and Results of Operations" (hereafter referred to as "MD&A") should be read in conjunction with the condensed consolidated financial statements, including the related notes, appearing in Part I, Item 1 of this Quarterly Report on Form 10-Q, as well as our Annual Report on Form 10-K for the fiscal year ended September 30, 2020 (the "2020 Form 10-K").

Note about Forward-Looking Statements

This Quarterly Report on Form 10-Q includes statements that constitute "forward-looking statements." These forward-looking statements are often characterized by the terms "may," "believes," "projects," "intends," "plans," "expects," or "anticipates," and do not reflect historical facts.

Specific forward-looking statements contained in this portion of the Quarterly Report include, but are not limited to: (i) statements that are based on current projections and expectations about the markets in which we operate, (ii) statements about current projections and expectations of general economic conditions, (iii) statements about specific industry projections and expectations of economic activity, (iv) statements relating to our future operations, prospects, results, and performance, (v) statements about the Chapter 11 Case, (vi) statements that the cash on hand and additional cash generated from operations together with potential sources of cash through issuance of debt or equity will provide the Company with sufficient liquidity for the next 12 months, and (vii) statements that the outcome of pending legal proceedings will not have a material adverse effect on business, financial position and results of operations, cash flow or liquidity.

Forward-looking statements involve risks, uncertainties, and other factors, which may cause our actual results, performance, or achievements to be materially different from those expressed or implied by such forward-looking statements. Factors and risks that could affect our results, future performance and capital requirements and cause them to materially differ from those contained in the forward-looking statements include those identified in our 2020 Form 10-K under Item 1A "Risk Factors" and Part II, Item 1A. "Risk Factors" below, as well as other factors that we are currently unable to identify or quantify, but that may exist in the future.

In addition, the foregoing factors may generally affect our business, results of operations and financial position. Forward-looking statements speak only as of the date the statements were made. We do not undertake and specifically decline any obligation to update any forward-looking statements. Any information contained on our website www.liveventures.com or any other websites referenced in this Quarterly Report are not part of this Quarterly Report.

Our Company

Live Ventures Incorporated is a holding company of diversified businesses, which, together with our subsidiaries, we refer to as the "Company", "Live Ventures", "we", "us" or "our". We acquire and operate companies in various industries that have historically demonstrated a strong history of earnings power. We currently have three segments to our business: Retail, Flooring Manufacturing, and Steel Manufacturing.

Under the Live Ventures brand, we seek opportunities to acquire profitable and well-managed companies. We work closely with third party advisors who will help us identify target companies that fit within the criteria we have established for opportunities that will provide synergies with our businesses.

Our principal offices are located at 325 E. Warm Springs Road, Suite 102, Las Vegas, Nevada 89119, our telephone number is (702) 939-0231, and our corporate website (which does not form part of this Quarterly Report Form 10-Q) is located at www.liveventures.com. Our common stock trades on the Nasdaq Capital Market under the symbol "LIVE".

Retail Segment

Our Retail Segment is composed of Vintage Stock, Inc. ("Vintage Stock") and ApplianceSmart, Inc. ("ApplianceSmart").

Vintage Stock

Vintage Stock is an award-winning specialty entertainment retailer offering a large selection of entertainment products including new and pre-owned movies, video games and music products, as well as ancillary products such as books, comics, toys and collectibles all available in a single location. With its integrated buy-sell-trade business model, Vintage Stock buys, sells and trades new and pre-owned



movies, music, video games, electronics and collectibles through more than 60 retail locations strategically positioned across Arkansas, Colorado, Idaho, Illinois, Kansas, Missouri, New Mexico, Oklahoma, Texas, and Utah.

ApplianceSmart

ApplianceSmart operates one store in Reynoldsburg, Ohio. ApplianceSmart is a household appliance retailer with two product categories: one consisting of typical and commonly available, innovative appliances, and the other consisting of affordable value-priced, offerings such as close-outs, factory overruns, discontinued models, and special-buy appliances, including open box merchandise and others.

On December 9, 2019, ApplianceSmart filed a voluntary petition (the "Chapter 11 Case") in the United States Bankruptcy Court for the Southern District of New York (the "Bankruptcy Court") seeking relief under Chapter 11 of Title 11 of the United States Code (the "Bankruptcy Code"). The bankruptcy affects Live Ventures' indirect subsidiary ApplianceSmart only and does not affect any other subsidiary of Live Ventures, or Live Ventures itself. ApplianceSmart expects to continue to operate its business in the ordinary course of business as debtor-in-possession under the jurisdiction of the Bankruptcy Court and in accordance with applicable provisions of the Bankruptcy Code and the orders of the Bankruptcy Court. In addition, the Company reserves its right to file a motion seeking authority to use cash collateral of the lenders under the reserve-based revolving credit facility. The case is being administrated under the caption *In re: ApplianceSmart, Inc.* (case number 19-13887). Court filings and other information related to the Chapter 11 Case are available at the PACER Case Locator website for those registered to do so or at the Courthouse located at One Bowling Green, Manhattan, New York 10004.

Flooring Manufacturing Segment

Our Flooring Manufacturing segment is comprised of Marquis Industries, Inc. ("Marquis").

Marquis is a leading carpet manufacturer and distributor of carpet and hard surface flooring products. Over the last decade, Marquis has been an innovator and leader in the value-oriented polyester carpet sector, which is currently the market's fastest-growing fiber category. Marquis focuses on the residential, niche commercial, and hospitality end-markets and serves thousands of customers.

Since commencing operations in 1995, Marquis has built a strong reputation for outstanding value, styling, and customer service. Its innovation has yielded products and technologies that differentiate its brands in the flooring marketplace. Marquis's state-of-the-art operations enable high quality products, unique customization, and exceptionally short lead-times. In addition, the Company has recently invested in additional capacity to grow several attractive lines of business, including printed carpet and yarn extrusion.

Steel Manufacturing Segment

Our Steel Manufacturing segment is comprised of Precision Industries, Inc. ("Precision Marshall")

Precision Marshall is a North American leader in providing and manufacturing pre-finished de-carb free tool and die steel. For over 70 years, Precision Marshall has served steel distributors through quick and accurate service. Precision Marshall has led the industry with exemplary availability and value-added processing that saves distributors time and processing costs.

Founded in 1948, Precision Marshall, "The Deluxe Company", has built a reputation of high integrity, speed of service, and doing things the "Deluxe Way". The term Deluxe refers to all aspects of the product and customer service to be head and shoulders above the rest. From order entry to packaging and delivery, Precision Marshall makes it easy to do business and backs all products and service with a guarantee.

Precision Marshall provides four key products to over 500 steel distributors in four product categories: deluxe alloy plate, deluxe tool steel plate, precision ground flat stock, and drill rod. With over 5,000 distinct size grade combinations in stock every day, Precision Marshall arms tool steel distributors with deep inventory availability and same day shipment to their place of business or often ships direct to their customer saving time and handling.

Critical Accounting Policies

Our unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("GAAP"). Preparation of these statements requires us to make judgments and estimates. Some accounting policies have a significant and material impact on amounts reported in these financial statements. Estimates and assumptions are based on management's experience and other information available prior to the issuance of our financial statements. Our actual



realized results may differ materially from management's initial estimates as reported. Our critical and significant accounting policies include Trade and Other Receivables, Inventories, Goodwill, Revenue Recognition, Fair Value Measurements, Stock Based Compensation, Income Taxes, Segment Reporting and Concentrations of Credit Risk. For a summary of significant accounting policies and the means by which we develop estimates thereon, see Part II, Item 8 – Financial Statements - Notes to unaudited condensed consolidated financial statements Note 2 – summary of significant accounting policies in the Company's 10-K report as filed on January 13, 2021.

Results of Operations Three Months Ended June 30, 2021 and 2020

The following table sets forth certain statement of income items and as a percentage of revenue, for the periods indicated:

| | For the | e Three Months Ended | June 30,2021 | For the Three Months Ended June 30,2020 | | | |
|---|---------|----------------------|-----------------------|---|---------|-----------------------|--|
| | | | % of Total Revenue | | | % of Total Revenue | |
| Statement of Income Data: | | | | | | | |
| Revenues | \$ | 69,095 | 100.0 % | \$ | 42,472 | 100.0 % | |
| Cost of revenues | | 44,029 | 63.7 % | | 25,759 | 60.6 % | |
| Gross profit | | 25,066 | 36.3 % | | 16,713 | 39.4 % | |
| General and administrative expenses | | 13,794 | 20.0 % | | 8,221 | 19.4 % | |
| Sales and marketing expenses | | 3,040 | 4.4 % | | 2,502 | 5.9 % | |
| Operating income | | 8,232 | 11.9 % | | 5,990 | 14.1 % | |
| Interest expense, net | | (938) | (1.4)% | | (1,155) | (2.7)% | |
| Gain on Payroll Protection Program loan forgiveness | | 4,768 | 6.9 % | | _ | 0.0 % | |
| Gain on bankruptcy settlement | | 650 | 0.9 % | | — | 0.0 % | |
| Other income (expense) | | (76) | (0.1)% | | 173 | 0.4 % | |
| Income before provision for income taxes | | 12,636 | 18.3 % | | 5,008 | 11.8 % | |
| Provision for income taxes | | 2,703 | 3.9 % | | 1,423 | 3.4 % | |
| Net income | \$ | 9,933 | 14.4 % | \$ | 3,585 | <u>8.4</u> % | |

The following table sets forth revenues by segment:

| | For the Three Months Ended June 30,2021 | | | For the Three Months Ended June 30,2020 | | | |
|--------------------------------|---|--------|--------------------------|---|----------------|--------------------------|--|
| | Net Revenue | | % of Total Revenue | | Net Revenue | % of Total Revenue | |
| Revenue | | | | | | | |
| Retail | | | | | | | |
| Movies, Music, Games and Other | \$ | 21,491 | 31.1 % | \$ | 13,563 | 31.9 % | |
| Appliances | | 228 | 0.3 % | | 696 | 1.6 % | |
| Flooring Manufacturing | | 34,234 | 49.5 % | | 28,079 | 66.1 % | |
| Steel Manufacturing | | 13,018 | 18.8 % | | — | 0.0~% | |
| Corporate & other | | 124 | 0.2 % | | 134 | 0.3 % | |
| Total Revenue | \$ | 69,095 | 100.0 % | \$ | 42,472 | 100.0 % | |



The following table sets forth gross profit earned by segment and gross profit as a percentage of total revenue for each segment:

| | For | the Three Months E | | For the Three Months Ended June 30,2020 | | | |
|--------------------------------|-----|---------------------------|---------------------------------------|---|-----------------|---------------------------------------|--|
| | | Gross Profit | Gross Profit % of Total Revenue | | Gross Profit | Gross Profit % of Total Revenue | |
| Gross Profit | | | | | | | |
| Retail | | | | | | | |
| Movies, Music, Games and Other | \$ | 11,580 | 53.9 % | \$ | 7,867 | 58.0 % | |
| Appliances | | 104 | 45.6 % | | 142 | 20.4 % | |
| Flooring Manufacturing | | 9,857 | 28.8 % | | 8,579 | 30.6 % | |
| Steel Manufacturing | | 3,409 | 26.2 % | | — | 0.0 % | |
| Corporate & other | | 116 | 93.5 % | | 125 | 93.3 % | |
| Total Gross Profit | \$ | 25,066 | 36.3 % | \$ | 16,713 | 39.4 % | |

Revenue

Revenue increased by 63% to \$69,095 for the three months ended June 30, 2021 as compared to \$42,472 for the three months ended June 30, 2020.

Retail: The increase in Movies, Music, Games, and Other of \$7,928 was primarily due the launch of new gaming systems and higher demand for home entertainment options as a result of public entertainment restrictions due to COVID-19. Appliance revenue decreased \$468 due to the closure of certain retail locations were incurring continual decreases in sales resulting from increased competition.

Flooring Manufacturing revenues increased \$6,155 as a result of the development of new products and higher demand by residential consumers.

Steel Manufacturing revenues were \$13,018 due to the acquisition of Precision Marshall during July 2020. Steel manufacturing is experiencing higher demand as distributors look to replenish stock levels due to the stronger demand in the automotive market relating to new car platforms. In addition to higher demand, raw material prices and consumable costs have increased and have successfully been passed on to the market.

Cost of Revenue

Cost of revenue increased 71% to \$44,029 for the three months ended June 30, 2021 as compared to \$25,759 for the three months ended June 30, 2020, proportionately to the increase in revenue.

General and Administrative Expense

General and Administrative increased 68% to \$13,794 for the three months ended June 30, 2021 as compared to the three months ended June 30, 2020 due the an increase in employee compensation, increase in sales tax expense and expenses associated with Precision Marshall's corporate activity. Precision Marshall was acquired during July 2020.

Selling and Marketing Expense

Selling and marketing expense increased 22% to \$3,040 for the three months ended June 30, 2021 as compared to the three months ended June 30, 2020 increased compensation associated with the Marquis sales force.

Interest Expense, net

Interest expense, net decreased 19% for the three months ended June 30, 2021 as compared to the three months ended June 30, 2020, due to a decrease in certain interest rates and the continued efforts to repay certain debt obligations, offset by debt incurred as part of the Precision acquisition during July 2020.

Gain on Payroll Protection Program



During the three months ended June 30, 2021, the Company recorded a gain of \$4,768 due to the forgiveness of Marquis' PPP Loan. There were no similar transactions during the three months ended June 30, 2020.

Gain on Bankruptcy Settlement

During the three months ended June 30, 2021, the Company recorded a gain of \$650 due to the discharge of certain payables from bankruptcy proceedings. There were no similar transactions during the three months ended June 30, 2020.

Results of Operations Nine Months Ended June 30, 2021 and 2020

The following table sets forth certain statement of income items and as a percentage of revenue, for the periods indicated:

| | For t | he Nine Months Ender | d June 30,2021 | For the Nine Months Ended June 30,2020 | | | |
|---|-------|----------------------|-----------------------|--|---------|-----------------------|--|
| | | | % of Total Revenue | | | % of Total Revenue | |
| Statement of Income Data: | | | | | | | |
| Revenues | \$ | 202,439 | 100.0 % | \$ | 130,904 | 100.0 % | |
| Cost of revenues | | 128,614 | 63.5 % | | 79,789 | 61.0 % | |
| Gross profit | | 73,825 | 36.5 % | | 51,115 | 39.0 % | |
| General and administrative expenses | | 38,638 | 19.1 % | | 30,731 | 23.5 % | |
| Sales and marketing expenses | | 8,539 | 4.2 % | | 7,839 | 6.0 % | |
| Operating income | | 26,648 | 13.2 % | | 12,545 | 9.6 % | |
| Interest expense, net | | (4,057) | (2.0)% | | (3,782) | (2.9)% | |
| Gain on lease settlement, net | | — | 0.0% | | 223 | 0.2 % | |
| Gain on Payroll Protection Program loan forgiveness | | 6,150 | 3.0 % | | — | 0.0 % | |
| Gain on bankruptcy settlement | | 1,765 | 0.9 % | | — | 0.0 % | |
| Other income (expense) | | 782 | 0.4 % | | (133) | -0.1 % | |
| Income before provision for income taxes | | 31,288 | 15.5 % | | 8,853 | 6.8 % | |
| Provision for income taxes | | 7,381 | 3.6 % | | 2,402 | 1.8 % | |
| Net income | \$ | 23,907 | 11.8 % | \$ | 6,451 | 4.9 % | |

The following table sets forth revenues by segment:

| | Fo | r the Nine Months E | nded June 30,2021 | 1 | For the Nine Months E | nded June 30,2020 | |
|--------------------------------|----------------|---------------------|-----------------------|----------------|-----------------------|-----------------------------|--|
| | Net Revenue | | % of Total Revenue | Net Revenue | | % of Total Total Revenue | |
| Revenue | | | | | | | |
| Retail | | | | | | | |
| Movies, Music, Games and Other | \$ | 67,216 | 33.2 % | \$ | 51,283 | 39.2 % | |
| Appliances | | 876 | 0.4 % | | 3,450 | 2.6 % | |
| Flooring Manufacturing | | 97,428 | 48.1 % | | 75,747 | 57.9 % | |
| Steel Manufacturing | | 36,546 | 18.1 % | | _ | 0.0 % | |
| Corporate & other | | 373 | 0.2 % | | 424 | 0.3 % | |
| Total Revenue | \$ | 202,439 | 100.0 % | \$ | 130,904 | 100.0 % | |



The following table sets forth gross profit earned by segment and gross profit as a percentage of total revenue for each segment:

| | For | the Nine Months E | | For | the Nine Months E | , | |
|--------------------------------|-----|-------------------|---------------------------------------|-----------------|-------------------|---------------------------------------|--|
| | | Gross Profit | Gross Profit % of Total Revenue | Gross Profit | | Gross Profit % of Total Revenue | |
| Gross Profit | | | | | | | |
| Retail | | | | | | | |
| Movies, Music, Games and Other | \$ | 36,309 | 54.0 % | \$ | 28,752 | 56.1 % | |
| Appliances | | 392 | 44.7 % | | 712 | 20.6 % | |
| Flooring Manufacturing | | 28,204 | 28.9 % | | 21,255 | 28.1 % | |
| Steel Manufacturing | | 8,565 | 23.4 % | | | 0.0 % | |
| Corporate & other | | 355 | 95.2 % | | 396 | 93.4 % | |
| Total Gross Profit | \$ | 73,825 | 36.5 % | \$ | 51,115 | 39.0 % | |

Revenue

Revenue increased by 55% to \$202,439 for the nine months ended June 30, 2021 as compared to \$130,904 for the nine months ended June 30, 2020.

Retail: The increase in Movies, Music, Games and Other of \$15,933 was primarily due the launch of new gaming systems and higher demand for home entertainment options as a result of public entertainment restrictions due to COVID-19. Appliance revenue decreased \$2,574 due to the closure of certain retail locations were incurring continual decreases in sales resulting from increased competition.

Flooring Manufacturing revenues increased \$21,681 as a result of the development of new products, higher demand from residential consumers and the acquisition of Lonesome Oak in January 2020.

Steel Manufacturing revenues were \$36,546 due to the acquisition of Precision Marshall during July 2020. Steel manufacturing is experiencing higher demand as distributors look to replenish stock levels due to the stronger demand in the automotive market relating to new car platforms. In addition to higher demand, raw material prices and consumable costs have increased and have successfully been passed on to the market.

Cost of Revenue

Cost of revenue increased 61% to \$128,614 for the nine months ended June 30, 2021 as compared to \$79,789 for the nine months ended June 30, 2020, proportionately to the increase in revenue.

General and Administrative Expense

General and Administrative expense increased \$7,907 or 26%, for the nine months ended June 30, 2021 as compared to the nine months ended June 30, 2020, primarily due to expenses associated with Precision which was acquired during July 2020 and higher warehouse costs at Marquis, and an increase in other administrative costs.

Selling and Marketing Expense

Selling and marketing expense remained relatively flat for the nine months ended June 30, 2021 as compared to the nine months ended June 30, 2020.

Interest Expense, net

Interest expense, net increased 7% for the nine months ended June 30, 2021 as compared to the nine months ended June 30, 2020, due to a decrease in certain interest rates and the continued efforts to repay certain debt obligations, offset by debt incurred as part of the Precision acquisition during July 2020.



Gain on lease settlement, net

During the nine months ended June 30, 2020, the Company recorded a net gain on lease settlement of \$223 which consisted of impairment charges of \$614 related to the decision to close additional ApplianceSmart retail locations resulting in a decrease to the associated right of use asset related to these leases, offset by a gain on lease settlement of \$837 resulting from the extinguishment of the lease liability associated with the closed retail locations. There were no similar gains during the nine months ended June 30, 2021.

Gain on Payroll Protection Program

During the nine months ended June 30, 2021, the Company recorded a gain of \$6,150 due to the forgiveness of the PPP Loans. There were no similar transactions during the nine months ended June 30, 2020.

Gain on Bankruptcy Settlement

During the nine months ended June 30, 2021, the Company recorded a gain of \$1,765 due to the discharge of certain payables from bankruptcy proceedings. There were no similar transactions during the nine months ended June 30, 2020.

Results of Operations by Segment

| | For the Three Months Ended June 30,2021 | | | | | | | For the Three Months Ended June 30,2020 | | | | | | | | | | |
|--|---|--------|----|--------------------|----|--------------------|----|---|--------------|----|--------|----|--------------------------|----|-----------------------|----|---------------------|--------------|
| | | Retail | | oring facturing | | Steel facturing | | Corporate & Other | Total | | Retail | M | Flooring anufacturing | Ma | Steel anufacturing | | orporate & Other | Total |
| Revenue | \$ | 21,719 | \$ | 34,234 | \$ | 13,018 | \$ | 124 | \$ 69,095 | \$ | 14,259 | \$ | 28,079 | \$ | _ | \$ | 134 | \$ 42,472 |
| Cost of Revenue | | 10,035 | | 24,377 | | 9,609 | | 8 | 44,029 | | 6,250 | | 19,500 | | _ | | 9 | 25,759 |
| Gross Profit | | 11,684 | | 9,857 | | 3,409 | | 116 | 25,066 | | 8,009 | | 8,579 | | _ | | 125 | 16,713 |
| General and Administrative Expense | | 7,751 | | 3,025 | | 1,353 | | 1,665 | 13,794 | | 5,595 | | 1,929 | | _ | | 697 | 8,221 |
| Selling and Marketing Expense | | 73 | | 2,835 | | 128 | | 4 | 3,040 | | 129 | | 2,370 | | _ | | 3 | 2,502 |
| Operating Income (Loss) | \$ | 3,860 | \$ | 3,997 | \$ | 1,928 | \$ | (1,553) | \$ 8,232 | \$ | 2,285 | \$ | 4,280 | \$ | | \$ | (575) | \$ 5,990 |

Retail Segment

Segment results for Retail include Vintage Stock and ApplianceSmart. Revenue for the three months ended June 30, 2021 increased \$7,460 or 52%, as compared to the prior year, primarily due to the launch of new gaming systems and higher demand for home entertainment options as a result of public entertainment restrictions due to COVID-19. Cost of revenue increased proportionately with the increase in revenue. Operating income for the three months ended June 30, 2021 was \$3,860, as compared to operating income of \$2,285 the prior year period.

Flooring Manufacturing Segment

Segment results for Flooring Manufacturing includes Marquis. Revenue for the three months ended June 30, 2021 increased \$6,155, or 22%, as compared to the prior year period, due to increased sales of carpets and hard surface products related to development of new products. Cost of revenue for the three months ended June 30, 2021 increased proportionately with revenue, as compared to the prior year period. Operating income remained relatively flat for the three months ended June 30, 2021.

Steel Manufacturing Segment

Segment results for Steel Manufacturing includes Precision Marshall. The Company completed the acquisition of Precision Marshall in July 2020. Steel manufacturing is experiencing higher demand as distributors look to replenish stock levels due to the stronger demand in the automotive market relating to new car platforms. In addition to higher demand, raw material prices and consumable costs have increased and have successfully been passed on to the market. Precision Marshall had experienced a more challenging work environment to hire qualified hourly workers but has been successful in ramping up staffing needs to meet the higher demand.



Corporate and Other Segment

Segment results for Corporate and Other includes our directory services business. Revenues and operating income continue to decline due to decreasing renewals. We expect revenue and operating income from this segment to continue to decrease in the future. We are no longer accepting new customers in our directory services business.

| | For the Nine Months Ended June 30,2021 | | | | | | | | For the Nine Months Ended June 30,2020 | | | | | | | | | |
|--|--|--------|----|-----------------------|----|---------------------|----|----------------------|--|----|--------|----|---------------------------|----|-----------------------|----|---------------------|---------------|
| | | Retail | | looring ufacturing | | Steel ufacturing | | Corporate & Other | Total | | Retail | N | Flooring Ianufacturing | M | Steel anufacturing | | orporate & Other | Total |
| Revenue | \$ | 68,092 | \$ | 97,428 | \$ | 36,546 | \$ | 373 | \$ 202,439 | \$ | 54,733 | \$ | 75,747 | \$ | — | \$ | 424 | \$ 130,904 |
| Cost of Revenue | | 31,391 | | 69,224 | | 27,981 | | 18 | 128,614 | | 25,269 | | 54,492 | | | | 28 | 79,789 |
| Gross Profit | | 36,701 | | 28,204 | | 8,565 | | 355 | 73,825 | | 29,464 | | 21,255 | | _ | | 396 | 51,115 |
| General and Administrative Expense | | 22,871 | | 6,575 | | 4,321 | | 4,871 | 38,638 | | 22,931 | | 5,099 | | _ | | 2,701 | 30,731 |
| Selling and Marketing Expense | | 406 | | 7,471 | | 430 | | 232 | 8,539 | | 1,052 | | 6,775 | | _ | | 12 | 7,839 |
| Operating Income (Loss) | \$ | 13,424 | \$ | 14,158 | \$ | 3,814 | \$ | (4,748) | \$ 26,648 | \$ | 5,481 | \$ | 9,381 | \$ | | \$ | (2,317) | \$ 12,545 |

Retail Segment

Segment results for Retail include Vintage Stock and ApplianceSmart. Revenue for the nine months ended June 30, 2021 increased \$13,359 or 24%, as compared to the prior year, primarily due to the launch of new gaming systems and higher demand for home entertainment options as a result of public entertainment restrictions due to COVID-19. Cost of revenue increased proportionately with the increase in revenue. Operating income for the nine months ended June 30, 2021 was \$13,424, as compared to operating income of \$5,481 the prior year period.

Flooring Manufacturing Segment

Segment results for Flooring Manufacturing includes Marquis. Revenue for the nine months ended June 30, 2021 increased \$21,681 or 29%, as compared to the prior year period, due to increased sales of carpets and hard surface products related to development of new products and the acquisition of Lonesome Oak. Cost of revenue for the nine months ended June 30, 2021 increased proportionately with revenue, as compared to the prior year period. Operating income for the nine months ended June 30, 2021 increased \$4,777, or 51%, as compared to the prior year period.

Steel Manufacturing Segment

Segment results for Steel Manufacturing includes Precision Marshall. The Company completed the acquisition of Precision Marshall in July 2020. Steel manufacturing is experiencing higher demand as distributors look to replenish stock levels due to the stronger demand in the automotive market relating to new car platforms. In addition to higher demand, raw material prices and consumable costs have increased and have successfully been passed on to the market. Precision Marshall had experienced a more challenging work environment to hire qualified hourly workers but has been successful in ramping up staffing needs to meet the higher demand.

Corporate and Other Segment

Segment results for Corporate and Other includes our directory services business. Revenues and operating income continue to decline due to decreasing renewals. We expect revenue and operating income from this segment to continue to decrease in the future. We are no longer accepting new customers in our directory services business.

Liquidity and Capital Resources

Based on our current operating plans, we believe that available cash balances, cash generated from our operating activities, and funds available under our asset-based revolver lines of credit will provide sufficient liquidity to fund our operations, pay our scheduled loan payments, repurchase shares under our share buyback program, if any, and pay dividends on our shares of Series E Preferred Stock as declared by the Board of Directors, for at least the next 12 months.

We have the following three asset-based revolver lines of credit: (i) Texas Capital Bank Revolver Loan ("TCB Revolver") utilized by Vintage Stock, (ii) Bank of America Revolver Loan ("BofA Revolver") utilized by Marquis, and (iii) Encina Revolver Loan ("Encina Revolver") utilized by Precision Marshall. Additionally, we have an unsecured revolving line of credit with Isaac Capital Group ("ICG Revolver") available for use by the Company.



As of June 30, 2021, we had total cash on hand of \$10,565 and an additional \$37,707 of available borrowing under our revolving credit facilities. As we continue to pursue acquisitions and other strategic transactions to expand and grow our business, we regularly monitor capital market conditions and may raise additional funds through borrowings or public or private sales of debt or equity securities. The amount, nature and timing of any borrowings or sales of debt or equity securities will depend on our operating performance and other circumstances; our then-current commitments and obligations; the amount, nature and timing of our capital requirements; any limitations imposed by our current credit arrangements; and overall market conditions.

Coronavirus

In March 2020, there was a global outbreak of COVID-19 (Coronavirus) which continues to create challenges and unprecedented conditions. Although there are effective vaccines for COVID-19 that have been approved for use, distribution of the vaccines did not begin until late 2020, and a majority of the public will likely not have access to a vaccination until sometime in 2021. Accordingly, there remains significant uncertainty about the duration and the extent of the impact of the COVID-19 pandemic. These uncertainties include, but are not limited to, the potential adverse effect of the pandemic on the Company's supply chain partners, its employees and customers, customer sentiment in general, and traffic within shopping centers, and, where applicable, malls, containing its stores. Recommendations and/or mandates from federal, state, and local authorities to avoid large gatherings of people or self-quarantine have previously affected, and may continue to affect, traffic to the stores. As of March 31, 2020, Vintage Stock had closed all of its retail locations in response to the crisis. Beginning May 1, 2020, Vintage Stock began to reopen certain locations in compliance with government regulations and, at June 30, 2020, all Vintage Stock retail locations were reopened while maintaining compliance with government mandates. The Company is unable to predict if additional periods of store closures will be needed or mandated. During March and April 2020, Marquis conducted rolling layoffs for certain employees, however, during May 2020, most employees have returned to their respective locations. Continued impacts of the pandemic could materially adversely affect the near-term and long-term revenues, earnings, liquidity, and cash flows, and may require significant actions in response, including but not limited to, employee furloughs, reduced store hours, store closings expense reductions or discounting of products, all in an effort to mitigate such impacts. The extent of the impact of the pandemic on the business and fina

Working Capital

We had working capital of \$36,794 as of June 30, 2021 as compared to working capital of \$38,566 as of September 30, 2020.

Cash Flows from Operating Activities

The Company's cash and cash equivalents as of June 30, 2021 was \$10,565 compared to \$8,984 as of September 30, 2020, an increase of \$1,581. Net cash provided by operations was \$32,199 for the nine months ended June 30, 2021 as compared to net cash provided by operations of \$18,075 for the nine months ended June 30, 2020 primarily due to the Result of operations discussed above.

Our primary source of cash inflows is from customer receipts from sales on account, factor accounts receivable proceeds and net remittances from directory services customers processed in the form of ACH billings. Our most significant cash outflows include payments for raw materials and general operating expenses, including payroll costs and general and administrative expenses that typically occur within close proximity of expense recognition.

Cash Flows from Investing Activities

Our cash flows used in investing activities of \$14,470 for the nine months ended June 30, 2021 consisted primarily of purchases of property and equipment and the investment in SW Financial. Our cash flows used in investing activities of \$2,992 for the nine months ended June 30, 2020 consisted primarily of purchases of property and equipment of \$2,357 and a \$550 payment associated with the Lonesome Oak acquisition.

Cash Flows from Financing Activities

Our cash flows used in financing activities during the nine months ended June 30, 2021 consisted of \$3,247 in net payments under revolver loans, payment on notes payable of \$15,059, purchase of treasury stock of \$409, partially offset by the issuance of notes payable of \$2,258 primarily associated with the acquisition of a facility by Marquis.



Our cash flows used in financing activities during the nine months ended June 30, 2020 consisted of \$5,169 net payments under revolver loans, purchase of treasury stock \$1,433, payment on notes payable \$15,152, proceeds on notes payable of \$9,768 and cash classified as debtor-in-possession of \$86.

Currently, the Company does not intend to issue shares of its common stock for liquidity purposes. We prefer to use asset-based lending arrangements and mezzanine financing together with Company provided capital to finance acquisitions and have done so historically.

Sources of Liquidity

We utilize cash on hand and cash generated from operations and have funds available to us under our revolving loan facilities to cover normal and seasonal fluctuations in cash flows and to support our various growth initiatives. Our cash and cash equivalents are carried at cost and consist primarily of demand deposits with commercial banks. Our term debt facilities are not revolving credit facilities and require scheduled payments of principal and interest.

TCB Revolver

Vintage Stock may borrow funds for operations under the TCB Revolver subject to availability as described in Note 6 to the consolidated financial statements. The following tables summarize the TCB Revolver for the period:

| | During the nine months ended June 30, | | | | |
|--|---------------------------------------|-----|--------|--|--|
| | 2021 | 202 | 0 | | |
| Cumulative borrowing during the period | \$ 68,892 | \$ | 46,792 | | |
| Cumulative repayment during the period | 68,510 | | 51,063 | | |
| Maximum borrowed during the period | 8,930 | | 11,798 | | |
| Weighted average interest for the period | 2.38 % | | 3.59 % | | |

| | June 3 | June 30, 2021 | | 1ber 30, 2020 |
|--------------------|--------|---------------|----|---------------|
| Total availability | \$ | 4,503 | \$ | 5,520 |
| Total outstanding | | 7,497 | | 7,115 |

BofA Revolver

Marquis may borrow funds for operations under the BofA Revolver subject to availability as described in Note 6 to the consolidated financial statements. The following tables summarize the BofA Revolver for the period:

| | D | During the nine months ended June 30, | | | | | |
|--|----|---------------------------------------|----|--------|--|--|--|
| | 2 | 021 | | 2020 | | | |
| Cumulative borrowing during the period | \$ | 99,137 | \$ | 85,563 | | | |
| Cumulative repayment during the period | | 102,854 | | 87,919 | | | |
| Maximum borrowed during the period | | | | 11,347 | | | |
| Weighted average interest for the period | | 0.00 % | | 2.87 % | | | |

| | Ju | ne 30, 2021 | Septer | mber 30, 2020 |
|--------------------|----|-------------|--------|---------------|
| Total availability | \$ | 26,765 | \$ | 21,732 |
| Total outstanding | | _ | | _ |

Encina Revolver

Precision may borrow funds for operations under the Encina Revolver subject to availability as described in Note 6 to the consolidated financial statements.

| | Du | During the nine months ended June 30, | | | | |
|--|----|---------------------------------------|------|--------|--|--|
| | 20 | 21 | 2020 |) | | |
| Cumulative borrowing during the period | \$ | 32,711 | \$ | | | |
| Cumulative repayment during the period | | 36,338 | | _ | | |
| Maximum borrowed during the period | | 1,250 | | | | |
| Weighted average interest for the period | | 6.50 % | | 0.00 % | | |
| | | | | | | |

| | June 3 | June 30, 2021 | | nber 30, 2020 |
|--------------------|--------|---------------|----|---------------|
| Total availability | \$ | 5,439 | \$ | 421 |
| Total outstanding | | 11,523 | | 14,886 |

Future Sources of Cash; New Products and Services

We may require additional debt financing and/or capital to finance new acquisitions, refinance existing indebtedness or other strategic investments in our business. Other sources of financing may include stock issuances and additional loans or other forms of financing. Any financing obtained may further dilute or otherwise impair the ownership interest of our existing stockholders.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

As of June 30, 2021, we did not participate in any market risk-sensitive commodity instruments for which fair value disclosure would be required. We believe we are not subject in any material way to other forms of market risk, such as foreign currency exchange risk or foreign customer purchases or commodity price risk.

ITEM 4. CONTROLS AND PROCEDURES

Evaluation of Disclosure control and Procedures. We carried out an evaluation, under the supervision and with the participation of our management, including our principal executive officer and principal financial officer, of the effectiveness of our disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)). Based upon that evaluation, our principal executive officer and principal financial officer concluded that, as of June 30, 2021, the period covered in this report, our disclosure controls and procedures were not effective to ensure that information required to be disclosed in reports filed under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the required time periods and is accumulated and communicated to our management, including our principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosure.

Changes in Internal Control Over Financial Reporting There were no changes in the Company's internal control over financial reporting during the quarter ended June 30, 2021 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

Management's Report on Internal Control Over Financial Reporting. Our management is responsible for establishing and maintaining adequate internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)). Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

The Company's management, including the Company's CEO and CFO, do not expect that the Company's disclosure controls and procedures or the Company's internal control over financial reporting will prevent or detect all error and all fraud. A control system, regardless of how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system will be met. These inherent limitations include the following: judgements in decision-making can be faulty, and control and process breakdowns can occur because of simple errors or mistakes, controls can be circumvented by individuals, acting alone or in collusion with each other, or by management override, the design of any system of controls is based in part on certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions, over time, controls may become inadequate because of changes in conditions or deterioration in the degree of compliance with policies or procedures. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, have been detected.

Our management assessed the effectiveness of our internal control over financial reporting as of March 31, 2021. In making this assessment, we used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission ("COSO") of 2013 regarding Internal Control – Integrated Framework. Based on our assessment using those criteria, our management concluded that our internal controls over financial reporting were ineffective as of June 30, 2021. Management noted the following deficiencies that management believes to be material weaknesses:

- The Company does not have written documentation of our internal control policies and procedures. Written documentation of key internal controls over financial reporting is a requirement of Section 404 of the Sarbanes-Oxley Act and
- (b) Management has not established appropriate and rigorous procedures for evaluating internal controls over financial reporting at all of its subsidiaries. Due to limited resources documentation of the control structure has not been accomplished for all subsidiaries.

In response to the above identified weaknesses in our internal control over financial reporting, we plan to work on documenting in writing our internal control policies and procedures and develop an internal testing plan to document our evaluation of effectiveness of the internal controls. We expect to conclude these remediation initiatives during the fiscal year ended September 30, 2021. We continue to evaluate testing of our internal control policies and procedures, including assessing internal and external resources that may be available to complete these tasks, but do not know when these tasks will be completed.

A material weakness (within the meaning of PCAOB Auditing Standard No. 5) is a deficiency, or a combination of deficiencies, in internal control over financial reporting, such that there is a reasonable possibility that a material misstatement of our annual or interim

financial statements will not be prevented or detected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control over financial reporting that is less severe than a material weakness, yet important enough to merit attention by those responsible for oversight of the company's financial reporting.

This quarterly report does not include an attestation report of our registered public accounting firm regarding internal control over financial reporting. Management's report was not subject to attestation by our registered public accounting firm pursuant to temporary rules of the Securities and Exchange Commission that permit us to provide only management's report in this quarterly report.

PART II - OTHER INFORMATION

ITEM 1. Legal Proceedings

Please refer to "Item 3. Legal Proceedings" in our Annual Report on Form 10-K for the year ended September 30, 2020 for information regarding material pending legal proceedings. Except as set forth therein and below, there have been no new material legal proceedings and no material developments in the legal proceedings previously disclosed.

SEC Matter

On February 21, 2018, the Company received a subpoena from the Securities and Exchange Commission ("SEC") and a letter from the SEC stating that it is conducting an investigation. The subpoena requested documents and information concerning, among other things, the restatement of the Company's financial statements for the quarterly periods ended December 31, 2016, March 31, 2017, and June 30, 2017, the acquisition of Marquis Industries, Inc., Vintage Stock, Inc., and ApplianceSmart, Inc., and the change in auditors. On August 12, 2020, three of the Company's corporate executive officers (together, the "Executives") each received a "Wells Notice" from the Staff of the SEC relating to the Company's SEC investigation. On October 7, 2020, the Company received a "Wells Notice" from the Staff of the SEC relating to the Company's related to, among other things, the Company's reporting of its financial performance for its fiscal year ended September 30, 2016, certain disclosures related to executive compensation, and its previous acquisition of ApplianceSmart.

On August 2, 2021, the SEC filed a civil complaint (the "SEC Complaint") in the United States District Court for the District of Nevada naming the Company and two of its executive officers as defendants (collectively, the "Defendants"). The SEC Complaint alleges various financial, disclosure, and reporting violations related to income and earnings per share, purported undisclosed stock promotion and trading, and undisclosed executive compensation from 2016 through 2018. The violations are brought under Section 10(b) of the Securities Exchange Act of 1934 (the "Exchange Act") and Rule 10b-5; Sections 13(a), 13(b)(2)(B) and 13(b)(5) of the Exchange Act and Rules 12b-20, 13a-13, Rule 13b2-1, 13b2-2; Section 14(a) of the Exchange Act and Rule 14a-3; and Section 17(a) of the Securities Act of 1933. The SEC seeks permanent injunctions against the Defendants, officer-and-director bars, disgorgement of profits, and civil penalties. The foregoing is only a general summary of the SEC Complaint, which may be accessed on the SEC's website at https://www.sec.gov/litigation/litreleases/2021/lr25155.htm. The Defendants strongly dispute and deny the allegations and intend to vigorously defend themselves against the claims.

Class Action and Shareholder Derivative Lawsuit

On August 13, 2021, Daniel E. Sieggreen filed a individually and on behalf of all others similarly situated (the "Sieggreen Class Action"), filed a class action complaint for violations of federal securities laws in the United States District Court for the District of Nevada naming the Defendants, seeking to recover damages for alleged violations under Sections 10(b) and 20(a) the Exchange Act. The complaint alleges that the Defendants made materially false and/or misleading statements, as well as failed to disclose material adverse facts about the Company's business, operations, and prospects. The Defendants dispute and deny the allegations and intend to vigorously defend themselves against the claims.

ApplianceSmart Holdings

On August 4, 2020, Valassis filed suit against ApplianceSmart Holdings in the State of Michigan, Third Judicial Circuit, Wayne County, alleging, among other things, breach of contract and account stated and seeking damages of approximately \$700. On June 21, 2021, ApplianceSmart Holdings and Valassis entered into a Confidential Settlement Agreement and Release pursuant to which, among other things, ApplianceSmart Holdings caused \$10,000 to be paid to Valassis in exchange for dismissal of this litigation with prejudice. In addition, Valassis released ApplianceSmart Holdings, ApplianceSmart, the Company and all of their respective subsidiaries and affiliates from all other claims Valassis may have, including in connection with the Chapter 11 Case.

ITEM 1A. Risk Factors

We are a smaller reporting company as defined by Rule 12b-2 of the Securities Exchange Act of 1934 and are not required to provide the information under this item. However, in light of the SEC Complaint, the Company provides the following additional risk factor, which supplements the risk factors previously disclosed by the Company in Part I, Item 1A, Risk Factors, of the 2020 10-K.

Our previously disclosed SEC investigation has resulted in the filing by the SEC of the SEC Complaint and at least one shareholder derivative class action, which could divert management's focus, and/or result in substantial litigation expense. Adverse developments in our ongoing proceeding and/or future legal proceedings could have a material adverse effect on our business, reputation, financial condition, results of operations or stock price.

On February 21, 2018, the Company received a subpoent from the Securities and Exchange Commission ("SEC") and a letter from the SEC stating that it is conducting an investigation. On October 1, 2018, the Company received a letter from the SEC requesting information regarding a potential violation of Section 13(a) of the Securities Exchange Act of 1934, based upon the timing of the



Company's Form 8-K filed on February 14, 2018. On August 12, 2020, three of the Company's corporate executive officers (together, the "Executives") each received a "Wells Notice" from the Staff of the SEC relating to the Company's SEC investigation. On October 7, 2020, the Company received a "Wells Notice" from the Staff of the SEC relating to the Company's previously-disclosed SEC investigation. On August 2, 2021, the SEC Complaint was filed and, on August 13, 2021, the Sieggreen Class Action was filed.

We may be subject to additional investigations, arbitration proceedings, audits, regulatory inquiries and similar actions, including matters related to intellectual property, employment, securities laws, disclosures, tax, accounting, class action and product liability, as well as regulatory and other claims related to our business and our industry, which we refer to collectively as legal proceedings. We cannot predict the outcome of any particular proceeding, or whether ongoing investigations, will be resolved favorably or ultimately result in charges or material damages, fines or other penalties, enforcement actions, bars against serving as an officer or director, or practicing before the SEC, or civil or criminal proceedings against us or members of our senior management.

Legal proceedings in general, and securities and class action litigation and regulatory investigations in particular, can be expensive and disruptive. Our insurance, to the extent maintained, may not cover all claims that may be asserted against us and we are unable to predict how long the legal proceedings to which we are currently subject will continue. An unfavorable outcome of any legal proceeding may have an adverse impact on our business, financial condition and results of operations, prospects, or our stock price. Any proceeding could negatively impact our reputation among our stakeholders. Furthermore, publicity surrounding ongoing legal proceedings, even if resolved favorably for us, could result in additional legal proceedings against us, as well as damage our image.

ITEM 2. Unregistered Sales of Equity Securities and Use of funds

On February 20, 2018, the Company announced a \$10 million common stock repurchase program. The Company did not repurchase any common stock under this program during the quarter ended June 30, 2021. As of June 30, 2021, the Company has approximately \$6.8 million available for repurchases under this program.

ITEM 3. Defaults Upon Senior Securities

None.

ITEM 4. Mine Safety Disclosures

None.

ITEM 5. Other Information

Item 5.02 Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.

Effective August 13, 2021, the Company and Michael J. Stein, the Company's Senior Vice President & General Counsel, agreed to a mutual separation of Mr. Stein's employment from all positions he held at the Company and its subsidiaries. The last day of Mr. Stein's employment will be November 12, 2021, or such earlier date as mutually agreed by the Company and Mr. Stein.

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ITEM 6. Exhibits

The following exhibits are filed with or incorporated by reference into this Quarterly Report.

| Exhibit Number | | Exhibit Description | Form | File Number | Exhibit Number | Filing Date |
|--------------------|---|--|------|----------------|-------------------|-------------|
| 3.1 | | Amended and Restated Articles of Incorporation | 8-K | 000-24217 | 3.1 | 08/15/07 |
| 3.2 | | Certificate of Change | 8-K | 001-333937 | 3.1 | 09/07/10 |
| 3.3 | | Certificate of Correction | 8-K | 001-333937 | 3.1 | 03/11/13 |
| 3.4 | | Certificate of Change | 10-Q | 001-333937 | 3.1 | 02/14/14 |
| 3.5 | | Articles of Merger | 8-K | 001-333937 | 3.1.4 | 10/08/15 |
| 3.6 | | Certificate of Change | 8-K | 001-333937 | 3.1.5 | 11/25/16 |
| 3.7 | | Certificate of Designation for Series B Convertible Preferred Stock filed | 10-K | 001-333937 | 3.1.6 | 12/29/16 |
| | | with Secretary of State for the State of Nevada on December 23, 2016, and | | | | |
| | | effective as of December 27, 2016 | | | | |
| 3.8 | | Bylaws of Live Ventures Incorporated | 10-Q | 001-33937 | 3.8 | 08/14/18 |
| 10.1 | | Membership Interest Purchase Agreement, dated as of June 14, 2021 by and | 8-K | 001-33937 | 2.1 | 06/17/21 |
| | | among Angia Holdings LLC, a New York limited liability company, | | | | |
| | | Salomon Whitney LLC, d/b/a SW Financial, and SW Affiliated Holdings, | | | | |
| | | LLC | | | | |
| 31.1 | * | Certification of the President and Chief Executive Officer pursuant to | | | | |
| | | Section 302 of the Sarbanes-Oxley Act of 2002 | | | | |
| 31.2 | * | Certification of the Chief Financial Officer pursuant to Section 302 of the | | | | |
| | | Sarbanes-Oxley Act of 2002 | | | | |
| 32.1 | * | Certification of the President and Chief Executive Officer pursuant to | | | | |
| | | Section 906 of the Sarbanes-Oxley Act of 2002 | | | | |
| 32.2 | * | <u>Certification of the Chief Financial Officer pursuant to Section 906 of the</u> Sarbanes-Oxley Act of 2002 | | | | |
| 101.INS | * | Inline XBRL Instance Document | | | | |
| 101.INS 101.SCH | * | | | | | |
| 101.SCH 101.CAL | * | Inline XBRL Taxonomy Extension Schema Document | | | | |
| 101.CAL 101.DEF | * | Inline XBRL Taxonomy Extension Calculation Linkbase Document | | | | |
| | * | Inline XBRL Taxonomy Extension Definition Linkbase Document | | | | |
| 101.LAB | * | Inline XBRL Taxonomy Extension Label Linkbase Document | | | | |
| 101.PRE | * | Inline XBRL Taxonomy Extension Presentation Linkbase Document | | | | |
| 104 | | Cover Page Interactive Data File (formatted in Inline XBRL and contained in Exhibit 101) | | | | |

* Filed herewith

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

| | Live Ventures Incorporated | |
|------------------------|---------------------------------------|--|
| Dated: August 16, 2021 | /s/ Jon Isaac | |
| | President and Chief Executive Officer | |
| | (Principal Executive Officer) | |
| Dated: August 16, 2021 | /s/ Virland A. Johnson | |
| | Chief Financial Officer | |
| | (Principal Financial Officer) | |
| | | |
| | 40 | |

Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

I, Jon Isaac, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2021 of Live Ventures Incorporated (the "registrant");

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ Jon Isaac

Jon Isaac President and Chief Executive Officer (Principal Executive Officer)

Dated: August 16, 2021

Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

I, Virland A. Johnson, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2021 of Live Ventures Incorporated (the "registrant");

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ Virland A. Johnson Virland A. Johnson Chief Financial Officer (Principal Financial Officer)

Dated: August 16, 2021

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Live Ventures Incorporated (the "Company") on Form 10-Q for the period ended June 30, 2021, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Jon Isaac, the President and Chief Executive Officer of the Company, to the best of my knowledge and belief, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- 1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Jon Isaac Jon Isaac President and Chief Executive Officer (Principal Executive Officer)

Dated: August 16, 2021

The certification set forth above is being furnished as an exhibit solely pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 and is not being filed as part of the Report as a separate disclosure document of the Company or the certifying officers.

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

CERTIFICATION PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Live Ventures Incorporated (the "Company") on Form 10-Q for the period ended June 30, 2021, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Virland A. Johnson, the Chief Financial Officer (Principal Financial Officer) of the Company, to the best of my knowledge and belief, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- 1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Virland A. Johnson Virland A. Johnson Chief Financial Officer (Principal Financial Officer)

Dated: August 16, 2021

The certification set forth above is being furnished as an exhibit solely pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 and is not being filed as part of the Report as a separate disclosure document of the Company or the certifying officers.

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.